### TOPIC OVERVIEW — LIVE VIRTUAL FORMAT

This live virtual program will be offered in half day sessions and will include regular breaks and significant interaction with faculty and other participants. All times are Central Time.

<table>
<thead>
<tr>
<th>WEEK 1</th>
<th>DAY 1: Monday</th>
<th>DAY 2: Wednesday</th>
<th>DAY 3: Friday</th>
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</thead>
<tbody>
<tr>
<td>7:30am – 8:00am CT</td>
<td>Coffee and Connect</td>
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</tbody>
</table>
| 8:00am – 10:00am | **Course Overview**  
Purpose of the Board  
Pendergast | 8:00am – 10:30am  
Good Directors and Good Boards  
Zajac | 8:00am – 10:00am  
Strategic Financial Issues for Boards  
Petersen |
| 10:30am – 12:00pm | **What do Boards Need from Owners?**  
Pendergast, Tourek | 11:00am – 12:30pm  
Leveraging Diversity to Strengthen your Board  
Blount | 10:30am – 12:00pm  
Board Design: Skills and Roles  
Pendergast |
| 12:45pm – 1:15pm | Virtual Lunch (optional) | | |

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<thead>
<tr>
<th>WEEK 2</th>
<th>DAY 4: Tuesday</th>
<th>DAY 5: Thursday</th>
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<tbody>
<tr>
<td>2:00pm – 5:00pm CT</td>
<td>Office Hours (optional)</td>
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<tr>
<td>7:30am – 8:00am CT</td>
<td>Coffee and Connect</td>
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| 8:00am – 10:00am | **Kohler Case**  
Liberti, Pendergast | 3:30pm – 5:00pm  
Panel-Boards Role in Succession Planning  
Pendergast, Juday, Thacher |
| 10:30am – 12:30pm | **Managing Risk**  
DeCiantis | 5:00pm – 6:30pm  
Happy Hour (BYOB) and Special Event |
| 12:45pm – 1:15pm | Virtual Lunch (optional) | |

<table>
<thead>
<tr>
<th>WEEK 3</th>
<th>DAY 6: Monday</th>
<th>DAY 7: Wednesday</th>
<th>DAY 8: Friday</th>
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<tbody>
<tr>
<td>7:30am – 8:00am CT</td>
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</tbody>
</table>
| 8:00am – 10:00am | **The Role of the Family Director**  
Lansberg or LGA Associate | 8:00am – 9:30am  
The Architecture of the Board: Committees and their Work  
Pendergast | 8:00am – 9:30am  
Homework Project Report Out  
Pendergast |
| 10:30am – 12:00pm | **Leading the Board: The Chair’s Role in Culture an Dialog**  
Pendergast and Special Guest | 10:00am – 11:30am  
Sustainability  
Kurtz | 10:00am – 11:30am  
Live Case Study  
Blount |
| 12:15pm – 12:45pm | Virtual Lunch (optional) | 11:45am – 12:15pm  
Virtual Lunch (optional) | 11:30am – 12:00pm  
Program Close  
Pendergast |

Learn more and apply:  
kell.gg/kxfamboard

Consult with an Advisor:  
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847.467.6018