

Outside Activities, February 2022 – February 2025

Consulting

Jerónimo Martins, non-executive board member since April 2013 until present, member of Audit Committee and non-executive member of Warta and New World supervisory boards since April 2016 until present.

Trustee, Allstate/Everlake Structured Settlement Trust, since January 2018.

Lectures/presentations

February 2022/February 2023

National Federation of Municipal Analysts, Bluedog, Rail Equipment Finance Conference, Finance Down Under, Elevate Leadership Forum, Portuguese Association for the Development of Communications, Marsh, Portuguese Catholic University, Norfolk Southern Corporation, Study Center Gerzensee, International Monetary Fund, Millicom, European Commission, Arcapita, YPO, NOS, OnStrategy.

February 2023/February 2024

Allstate, Meritas, WTW Cornerstone, Perkins Coie, Marsh, REN, Portuguese Catholic University, Siemens Rail Infrastructure, UGN, Kaluz Forum, Arcapita, PSO Forum.

February 2024/February 2025

National University of Singapore, Elevate Leadership, Supernova, LL Chicago, Semapa, Brookfield Properties, Portuguese Catholic University, Marsh, Arcapita.

Updated, February 2025.