

Outside Activities, 2015-18

Consulting

Advisor to the Independent Evaluation Office of the International Monetary Fund, 2015.

Advisory Council member, Global Markets Institute at Goldman Sachs, since April 2012 until present.

Jerónimo Martins, non-executive board member since April 2013 until present, president of Audit Committee and non-executive member of Warta and New World supervisory boards since April 2016 until present.

Integrated DNA Technologies, non-executive board member since September 2015 until sale of company in April 2018.

Trustee, Allstate Structured Settlement Trust, since January 2018.

Lectures/presentations

2015/16

Millicom, State Street, Marsh, McGladrey, Alvarez and Marsal, Study Center Gerzensee, Portuguese Catholic University.

2016/17

Alvarez & Marsal, KF Partners, Marsh, Millicom, Portuguese Catholic University, Study Center Gerzensee, Textron, Turner Construction.

2017/18

Fundação Francisco Manuel dos Santos, Alvarez & Marsal, Cole Capital, Gore Creek, Marsh, Millicom, Portuguese Catholic University, Rail Equipment Finance Conference, Society of Actuaries, Study Center Gerzensee,

Updated October 2018.