# Module 8: Multi-Agent Models of Moral Hazard

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#### Types of models:

- 1. No relation among agents.
  - Can many agents make contracting easier?
- 2. Agents' shocks are correlated.
  - $\circ e.g.$ , output of agent *i* is given by  $q_i = a_i + \epsilon_i$  and  $\epsilon_i$ 's are positively correlated.
  - $\circ$  Output of agent *i* "contains" information about the efforts of all the other agents.
- 3. Joint production.

• Try to separate the agents' performance given joint output.

4. Each agent may have information about the effort choices of the other agents.

### Problem Formulation (with 2 agents):

- $\circ$  2 risk-neutral agents
- Agent *i* takes action  $a_i$  at cost  $c(a_i)$
- Agent *i*'s utility:  $u_i = w_i c(a_i)$
- Output of agent *i*:  $q_i = a_i + \epsilon_i$ , where  $\epsilon_1$  is independent of  $\epsilon_2$ , and  $\mathbb{E}[\epsilon_i] = 0$ .

• First best:

$$\max_{a_i, w(\cdot)} \mathbb{E} \left[ q - w(q) \mid a_i \right]$$
  
s.t.  $\mathbb{E} \left[ w(q) - c(a_i) \mid a_i \right] \ge \bar{u}$  (IR)

- Straightforward that (IR) binds. Then  $\mathbb{E}[w(q)] = c(a_i) + \bar{u}$ .
- Then the maximization problem reduces to:

$$\max_{a_{i}} \{ \mathbb{E} [q - c(a_{i}) | a_{i}] - \bar{u} \} = \max_{a_{i}} \{ a_{i} - c(a_{i}) - \bar{u} \}$$

- FOC:  $c'(a_i) = 1$ .

#### Implement with a Tournament

- $\circ$  Consider a two-player tournament where the winner is the player who produces the highest q.
- Prizes  $w_H$  and  $w_L$  for the agent with the higher and lower output, respectively.
- *Idea*: Contestants pre-commit their investments early in life, knowing the prizes and the rules of the game.
- $\Pr\{i \text{ wins}\} = \Pr\{q_i > q_j\} = \Pr\{a_i + \epsilon_i > a_j + \epsilon_j\} = \Pr\{\epsilon_j \epsilon_i < a_i a_j\} = H(a_i a_j),$ where  $H(\cdot)$  is the cdf of  $\epsilon_j - \epsilon_i$ .

 $\circ\,$  Agent *i*'s problem:

$$\max_{a_i} w_H H (a_i - a_j) + w_L [1 - H (a_i - a_j)] - c (a_i)$$

• FOC:  $(w_H - w_L) h (a_i - a_j) = c' (a_i)$ 

• Symmetric equilibrium  $\implies a_i = a_j = a^* \implies c'(a^*) = (w_H - w_L) h(0).$ 

- Each agent "wins" with probability  $\frac{1}{2}$ .

- (1) Equilibrium effort is first best if  $(w_H w_L) h(0) = 1$ .
- (2) For (IR) to be satisfied,  $w_H$ ,  $w_L$  must satisfy:  $\frac{w_H + w_L}{2} c(a^*) = \bar{u}$ .
  - Obtain  $w_H$ ,  $w_L$  by solving (1) and (2).

• Advantages:

- Simplicity
- Private evaluation robustness
  - \* With individual incentives, if explicit contracts cannot be written down, firms may not pay the bonus. (May be solved by repeated interaction, but only partially.)
  - \* If a prize must be given, might as well give it to the "best" performer.
- Disadvantages:
  - Asymmetric equilibria
  - Risk aversion causes problems
  - Solution depends on the specification of  $h(\cdot)$
  - Collusion
  - Sabotage
  - If uncertainty unfolds gradually and agents can change their efforts (after observing the realization of shocks), effort decreases as the gap between the leader and the laggard increases: Tournaments can undermine incentives in a dynamic setting.

#### Holmstrom (Bell Journal, 1982)

- $\circ$  *n* risk-neutral agents, each with reservation utility  $\bar{u}$ .
- Agent *i*'s utility:  $u_i = t_i c(a_i)$
- Action  $a_i \in A_i \subseteq \mathbb{R}$ , and  $c(\cdot)$  is convex.
- Output (deterministic):  $q(\mathbf{a})$ , where  $\mathbf{a} = \{a_1, ..., a_n\}, q(\cdot)$  is differentiable and  $\frac{dq}{da_i} > 0$ .

$$- e.g., q = \sum_{i=1}^{n} a_i$$

#### First best:

- $\circ a^* \in \arg \max \left\{ q(\mathbf{a}) \sum_i c(a_i) \right\}$ 
  - Any internal maximum satisfies  $\frac{dq(\mathbf{a}^*)}{da_i} = c'(a_i^*)$  for all i.
  - Assume  $q(\mathbf{a}^*) \sum_i c(a_i^*) \ge \sum_i \bar{u}_i$ .
  - Split proceeds  $\{t_i^*\}_i$  such that (i)  $t_i^* c(a_i^*) \ge \bar{u}_i$  for all i and (ii)  $\sum_i t_i^* = q(\mathbf{a}^*)$ .

#### Moral Hazard Problem:

- Use output sharing rule  $\{t_i(q)\}_i$  such that  $\sum_i t_i(q) = q$  (balanced budget).
  - Assume that  $t_i(q)$  is differentiable.
- $\circ$  Agent *i*'s Problem:

$$\max_{a_i} t_i \left( q \left( a_i, \tilde{a}_{-i} \right) \right) - c \left( a_i \right)$$

- FOC: 
$$t'_i(q(\tilde{\mathbf{a}})) \frac{dq(\tilde{\mathbf{a}})}{da_i} = c'(\tilde{a}_i)$$

- $-t_{i}^{\prime}\left(q
  ight)$  is agent *i*'s marginal pay per-unit of output.
- Can we implement first best  $a^*$ ?
  - From the first best FOC and each agent's FOC, it must be the case that  $t'_i(q(\mathbf{a}^*)) = 1$  for all  $i \Longrightarrow t_i(q) = q F_i$ .
  - But then, the budget balance constraint is violated; *i.e.*,  $\sum_{i} t_i(q) = nq \sum_{i} F_i = q$  cannot hold for all q.
  - To obtain first-best, every agent must get his marginal \$, but this is impossible!)

 $\implies$  there exists no budget balanced sharing rule that achieves first best.

• Intuition: Each agent must share the marginal benefit of his output, but he alone bears its cost.

#### How to obtain First Best?

1. Destroy output:

 $\circ$  Let:

$$t_{i}(q) = \begin{cases} t_{i}^{*} & \text{if } q = q\left(\mathbf{a}^{*}\right) \\ -K & \text{otherwise} \end{cases}.$$

• Problems:

- (a) Not "renegotiation proof".
- (b) What if output is random? (Multiple equilibria.)
- 2. Budget breaker:
  - Introduce  $(n+1)^{th}$  agent.

 $\circ$  Let:

$$t_{i}(q) = q - F_{i} \text{ for all } i \in \{1, ..., n\}$$
  
$$t_{n+1}(q) = q - \sum_{i=1}^{n} t_{i}(q) = \sum_{i} F_{i} - (n-1)q$$

where  $F_i$  are transfers from agent *i* to the  $(n+1)^{th}$  agent.

- Choose  $\{F_i\}_i$  such that  $t_{n+1}(q(\mathbf{a}^*)) = 0$ ; *i.e.*,  $\sum_i F_i = (n-1)q(\mathbf{a}^*)$ .
- Problems:
  - (a) How to interpret budget breaker? (Not a manager. Observe that BB pays more, the lower the output.)
  - (b) BB has incentives to sabotage.
- 3. Spotting Individual Deviations:
  - Suppose  $A_i$  is discrete:  $q(\mathbf{a}) \neq q(\mathbf{a}')$  for all  $\mathbf{a} \neq \mathbf{a}'$ .
  - Use the following scheme:

$$t_{i}(q) = \begin{cases} t_{i}^{*} & \text{if } q = q\left(\mathbf{a}^{*}\right) \\ -K & \text{if } q = q\left(a_{i}, \mathbf{a}_{-i}^{*}\right) \neq q\left(\mathbf{a}^{*}\right) \\ \frac{q+K}{n-1} & \text{if } q = q\left(a_{i}^{*}, \mathbf{a}_{-i}\right) \neq q\left(\mathbf{a}^{*}\right) \\ \frac{q}{n} & \text{otherwise} \ . \end{cases}$$

#### **Different Types of Implementation**

- $\circ$  2 agents
- Effort  $a \in \{L, H\}$ ; cost of effort  $c_L = 0$  and  $c_H = C > 0$ .
- Project succeeds or fails and  $\Pr \{ \text{success} \} = P(x)$ , where x = # of agents who exert a = H.
  - -P(x) increases in x.
  - Increasing returns: P(2) P(1) > P(1) P(0) (*i.e.*, agents' efforts are complements).
- What is the cheapest way for a principal to incentivize workers?
  - Contract for worker i:  $w_i \mathbf{1}_{\{\text{success}\}}$  (agent is protected by limited liability)

#### 1. Partial Implementation:

- Choose  $w_i$ 's such that there exists an equilibrium in which both agents work.
- Assume agent *i* believes that agent -i will work. Then

$$(\mathrm{IC}_{i}) \quad w_{i}P(2) - C \ge w_{i}P(1) \Longrightarrow w_{i} \ge \frac{C}{P(2) - P(1)} = w^{P}$$
(1)

- The other agent faces the same constraint.
- Suppose that each agent receives  $w^P$  when the project succeeds.
- What happens to contract given in (1) if agent i beliefs that agent -i will shirk?
  - Write agent *i*'s IC:

$$w^{P}P(1) - C \ge w^{P}P(0)$$
  

$$\implies \frac{P(1)}{P(2) - P(1)}C - C \ge \frac{P(0)}{P(2) - P(1)}C$$
  

$$\implies P(1) - P(2) + P(1) \ge P(0)$$
  

$$\implies P(2) - P(1) \le P(1) - P(0)$$

- Contradicts the assumption that efforts are complements
- Therefore, if an agent believes that the other agent will shirk, then he will also shirk (*i.e.*, 2 Nash equilibria).

#### 2. Full Implementation:

• How can we ensure that both agents exerting a = H is the unique equilibrium?

- One possibility is to set  $w_1 = w_2 = \frac{C}{P(1) - P(0)}$ . Can we do better?

- $\circ$  Yes!
  - Choose  $w_1$  such that agent 1 finds it optimal to exert a = H no matter what.
  - Then set  $w_2 = w^P = \frac{C}{P(2) P(1)}$ . Given that agent 1 exerts a = H, agent 2 will also exert a = H.
- To ensure that agent 1 exerts a = H no matter what, we need:

$$w_1 P(1) - C \geq w_1 P(0)$$
  
$$\implies w_1 \geq \frac{C}{P(1) - P(0)}$$

and 
$$w_1 \ge w^P$$
. Because  $\frac{C}{P(1) - P(0)} > w^P$ , we set  $w_1^F = \frac{C}{P(1) - P(0)}$  and  $w_2^F = \frac{C}{P(2) - P(1)}$ .

- Full implementation: Concerned with characterizing all Nash equilibria.
- Partial implementation: Characterizing one (of possibly many) Nash equilibria.

#### 3. Sequential Implementation:

- Suppose agent 1 chooses  $a_1$ .
- Agent 2 observes agent 1's choice and chooses  $a_2$ . (We assume that effort is observable but not contractible.)
- Working backwards:

$$w_2^S = \frac{C}{P(2) - P(1)},$$

*i.e.*, agent 2 finds it optimal to work when agent 1 works.

• We want to choose the wage of agent 1 such that he works, and as a consequence, agent 2 also works.

- Agent 1's IC constraint:  $w_1^S P(2) - C \ge w_1^S P(0) \Longrightarrow w_1^S = \frac{C}{P(2) - P(0)}$ .

- Because  $P(1) > P(0), w_1^S > w_2^S$ .
- There exists a unique equilibrium in which both agents work.
- $\circ \mbox{ Observe that } 2w^P < w_1^S + w_2^S < w_1^F + w_2^F.$

## References

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