

Dynamic Investment and Product Market Rivalry: The Network Q Model

by Bustamante (Maryland) and Pellegrino (Columbia and NBER)

Discussion by Nicolas Crouzet (Kellogg)

This paper

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Model: Dynamic investment (Q-theory) + network interactions

firms' investment decisions interact through a product similarity network

[Pellegrino, 2025]

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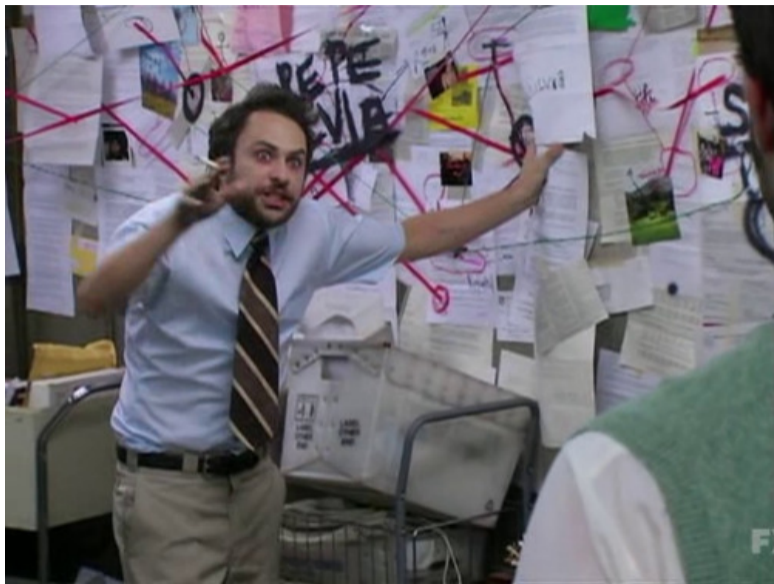
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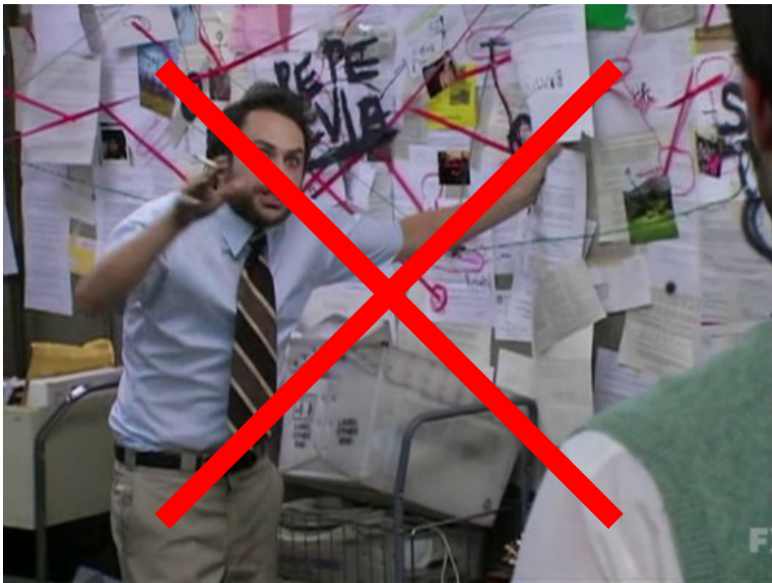
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rents account for ~65% of aggregate enterprise value [Crouzet, Eberly, 2023; Corhay, Kung, Schmid 2025]

Counterfactuals: impact of mergers, collusion on investment

since 1995, mergers reduced the capital stock by 1% and increased markups by 10-20bps





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for the paper: provide more evidence substitutability assumption is right

Does the network actually matter?

A network profit function

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$$\pi_n(\mathbf{k}_t)$$

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$$\mathcal{N} = (\mathcal{N}_{nm})_{N \times N} \text{ symmetric}$$

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Next few slides: compare model with no interactions, $\mathcal{N} = 0$, to model with interactions, $\mathcal{N} \neq 0$

No interactions ($\mathcal{N} = 0$)

Steady-state capital:

$$\bar{k}_n = \frac{a_n - (r + \delta_n)p_n^k}{d_n}$$

Interactions ($\mathcal{N} \neq 0$)

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$$\bar{k}_n = \frac{a_n - (r + \delta_n) p_n^k}{d_n}$$

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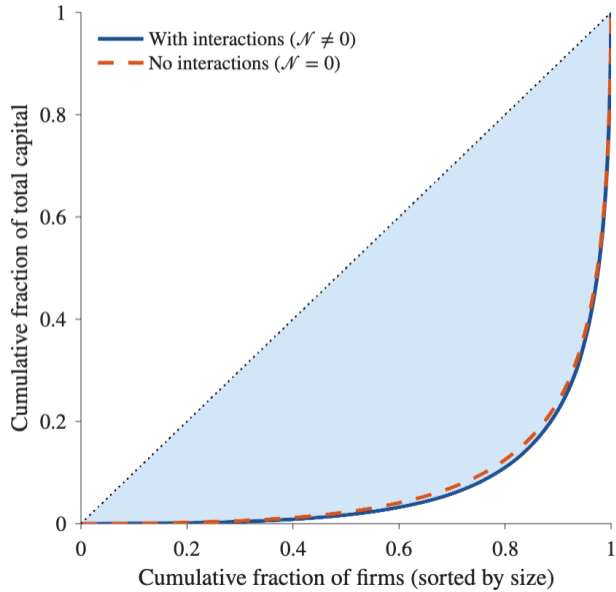
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determined by own-firm curvature d_n only

independent across firms

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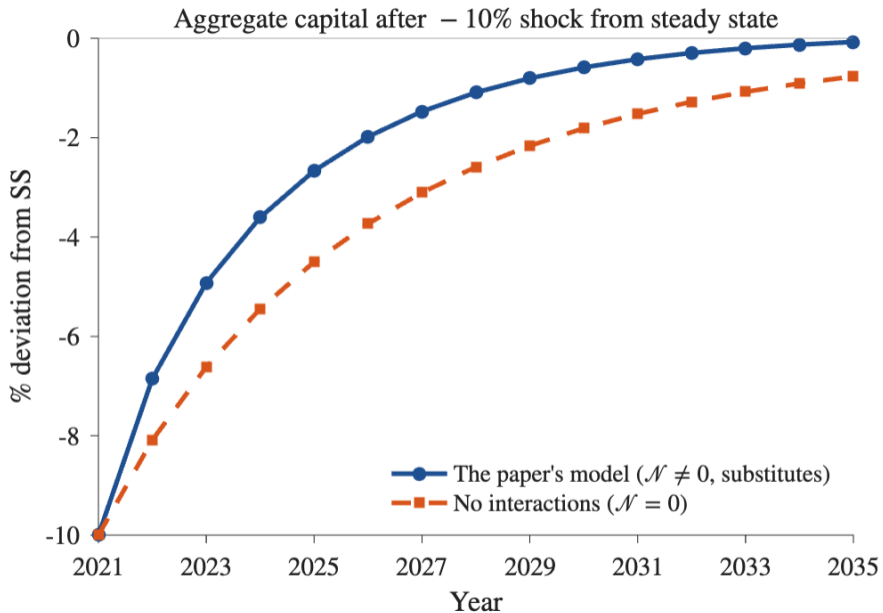
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$\uparrow \mathcal{N}$: subtle!

aggregate shocks wash out more quickly

reallocation shocks wash out more slowly



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Enterprise value of firm n , steady-state:

$$v_n = (1+r)p_n^k \bar{k}_n \quad [\text{repl. cost}]$$

$$+ \frac{1+r}{r} \frac{1}{2} d_n \bar{k}_n^2 \quad [\text{PV of rents}]$$

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Same formula — \mathcal{N} enters only through \bar{k}_n

Why don't interactions show up in enterprise value?

$$\pi_n(\mathbf{k}_t) = \underbrace{a_n k_{nt} - \frac{1}{2} d_n k_{nt}^2}_{\text{standalone profit}} - \overbrace{\left(\sum_{m \neq n} \mathcal{N}_{nm} k_{mt} \right) k_{nt}}^{\text{network interactions}}$$

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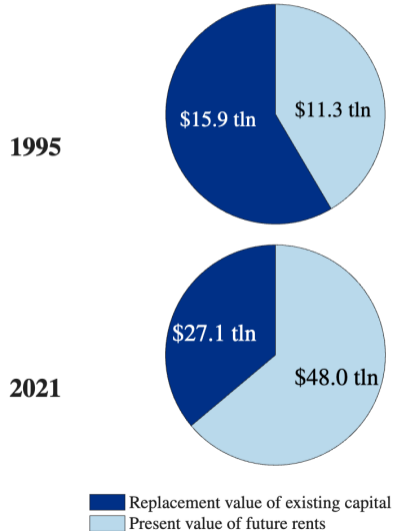
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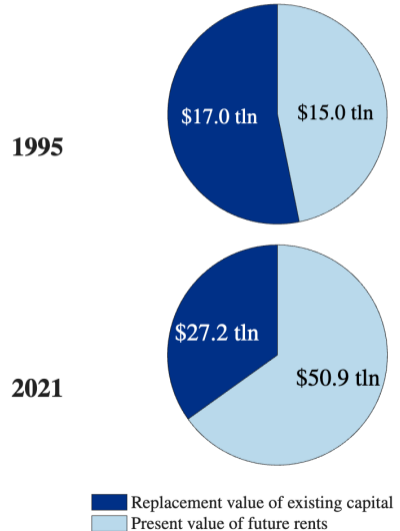
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When other firms change investment, my average and marginal products change equally

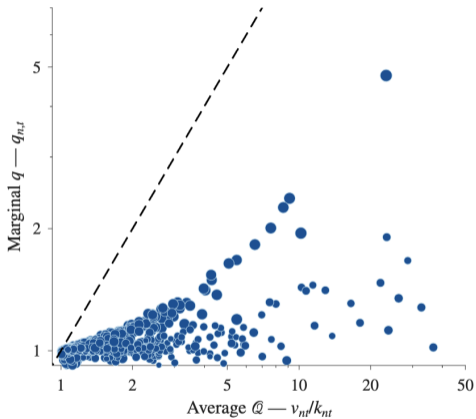
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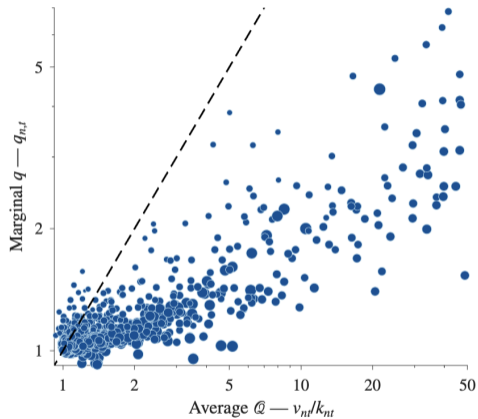
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Smaller investment gap for the typical firm
But more cross-sectional dispersion in Q , q , and $Q - q$

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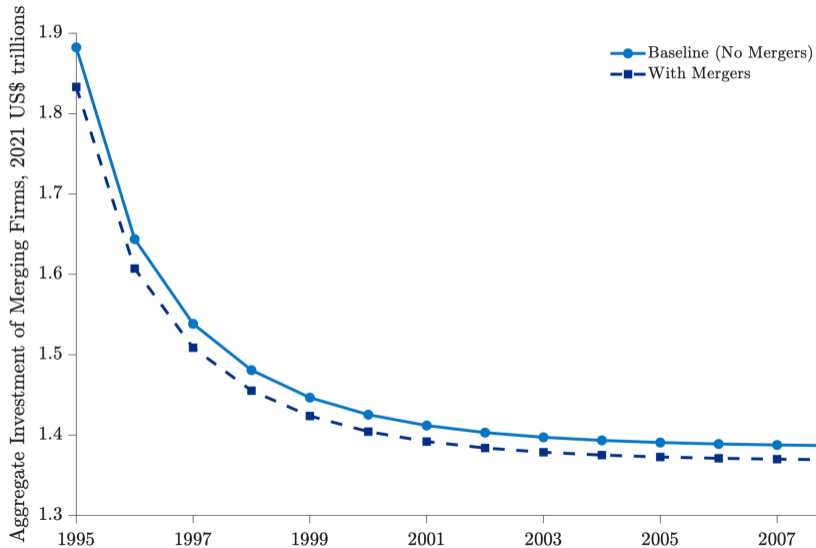
For counterfactuals that alter firm interactions: essential

effects of mergers, cartels on corporate investment

under $\mathcal{N} = \mathbf{0}$, these counterfactuals are impossible

this is the paper's distinctive contribution

FIGURE 14: MERGERS SIMULATION: INVESTMENT



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Suggestion 1: spend more time shock transmission + competitive counterfactuals

effect of lower α (degree to which firms internalize the network)?

perfectly competitive limit? effect of entry/exit of large competitors?

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Back to the general network profit function

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This is not required, i.e. could have $\mathcal{N}_{nm} < 0$, complements

depends on the nature of economic interactions between firms

Where could interactions come from?

Microfoundation	Sign(\mathcal{N}_{nm})	Source of d_n	Source of \mathcal{N}_{nm}
<u>Product market competition</u>	> 0	Own-price demand	Product substitution σ_{nm}
Labor market competition	> 0	Own labor demand	Shared labor market
Input-output linkages	≥ 0	Own-price + input costs	Trade vs. input competition
Demand complementarities	< 0	Own-price demand	Cross-product demand
Knowledge spillovers	< 0	Diminishing returns	Bilateral knowledge flows

■ substitutes

■ complements

■ either

Product market: [Pellegrino 2025]. Labor: [Jarosch et al. 2024; Azar et al. 2022]. I/O: [Barrot, Sauvagnat 2016; Acemoglu et al. 2012]. Demand compl.: [Lee et al. 2024]. Knowledge: [Bloom et al. 2013; Zacchia 2020].

Why does complements vs. substitutes matter?

Consider the symmetric duopoly case: $N = 2$, $\mathcal{N}_{12} = \mathcal{N}_{21} = \nu$ [Fudenberg and Tirole, 1984]

$\nu > 0$: substitutes

$\nu < 0$: complements

Positive predictions: Firm 1 gets a 10% shock to their capital stock. What happens to Firm 2?

$\nu > 0$: firm 2 contracts

$\nu < 0$: firm 2 expands

[Bernstein, Nadiri 1989; Bloom et al. 2013]

Normative predictions: Firm 1 and Firm 2 merge. What happens to their capital stock?

$\nu > 0$: $k_{\text{merged}} < \bar{k}$, merged entity shrinks (anti-competitive)

$\nu < 0$: $k_{\text{merged}} > \bar{k}$, merged entity expands (pro-competitive)

[Williamson 1968; Farrell, Shapiro 1990]

Substitutes vs. complements: can we tell from the data?

Is it possible to directly recover \mathcal{N}_{nm} from the data, without committing to a microfoundation?
using only data on capital, investment, sales, profits and Q ?

no: $N(N-1)/2$ parameters, but only NT obs, with $T \ll N$ in firm-level panel data

So we have to commit to a microfoundation, as the paper does. But can we test it?

given \mathcal{N} , many possible overidentifying restrictions

pick those that might best distinguish **substitutes** from **complements**

I'll give an example of a test. Bottom line is it cannot distinguish between:

the data favors complements over substitutes; and

firms that are similar in HP space are subject to common shocks

∴ a version of the reflection problem

[Manski, 1983]

An example: comovement in profits

$$\text{Model: } \overbrace{ROA_{nt} + \frac{1}{2} d_n k_{nt}}^{\text{adjusted ROA}} = a_n - \sum_{m \neq n} \overbrace{\sigma_{nm} z_n z_m}^{\mathcal{N}_{nm}} k_{mt}$$

$$\text{Data: } ROA_{nt} + \frac{1}{2} d_n k_{nt} = \delta_{j(n),t} + \alpha_n - \beta \sum_{m \neq n} \sigma_{nm} z_n z_m k_{mt} + \varepsilon_{nt}$$

Under the paper's model, $\beta > 0$ (substitutes)

	(1)	(2)
$\hat{\beta}$	-0.0094	-0.0099
s.e.	(0.0001)	(0.0001)
Firm FE	✓	✓
Year FE	✓	✗
Industry \times year FE	✗	✓
Obs.	88,863	88,863

Complements? Or common shocks among HP-similar firms? Cannot tell without an instrument

So what?

The demand system is a structural assumption on \mathcal{N} that imposes substitutability
this assumption drives the sign of counterfactuals

Imposing structure on \mathcal{N} is the right approach
but want to “kick the tires” on whether substitutability is right

Suggestion 2: Provide more over-identification tests, particularly in the cross-section

Comovement in investment across firms [$\text{cov}(i_{m,t}, i_{n,t})$]; comovement in Q across firms [$\text{cov}(Q_{m,t}, Q_{n,t})$];
cross-comovement between capital and Q [$\text{cov}(Q_{m,t}, k_{n,t})$]; ...

Suggestion 3: Compare to other microfounded \mathcal{N} interaction matrices

\mathcal{N} from customer-supplier data (I/O), cross-firm patent citations (knowledge spillovers)
probably for future work!

Conclusion

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This is two fantastic papers wrapped into one

- a model to think about interactions between corporate investment decisions

- an application to interactions driven by product market competition

The theoretical framework is more general than the paper lets on

- many possible microfoundations w/ very different implications for policy-relevant questions

Interpreting the product competition application requires care

- show $\mathcal{N} = 0$ counterfactual + provide more over-identifying tests for subs. vs comps.

I hope people will read this paper and build on it

- I certainly plan to!