

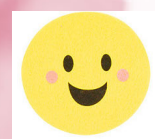
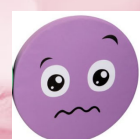
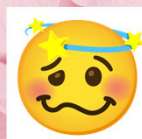
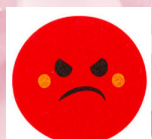
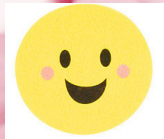
The Rationality of Emotions

Angela Y Lee

Mechthild Esser Nemmers Professor of Marketing

1

How are you
feeling right now?



2

How do you want to feel?

Inside Out



3

Name this emotion

Anger



4

Name this emotion



Happy

5

Name this emotion

Surprise



6

Name this emotion



Disgust

7

Name this emotion



Sad

8

Name this emotion

Fear



Name this emotion

Pride



Name this emotion

Anxiety



11

Name this emotion

Calm



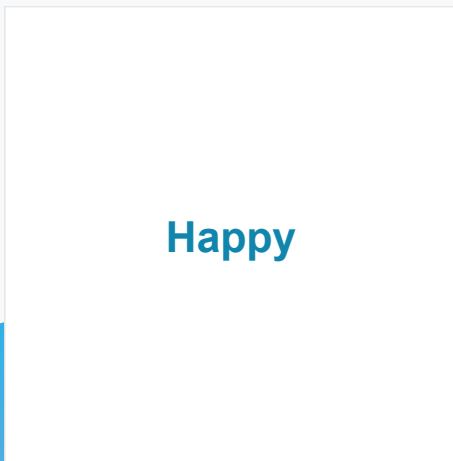
12

Name this emotion

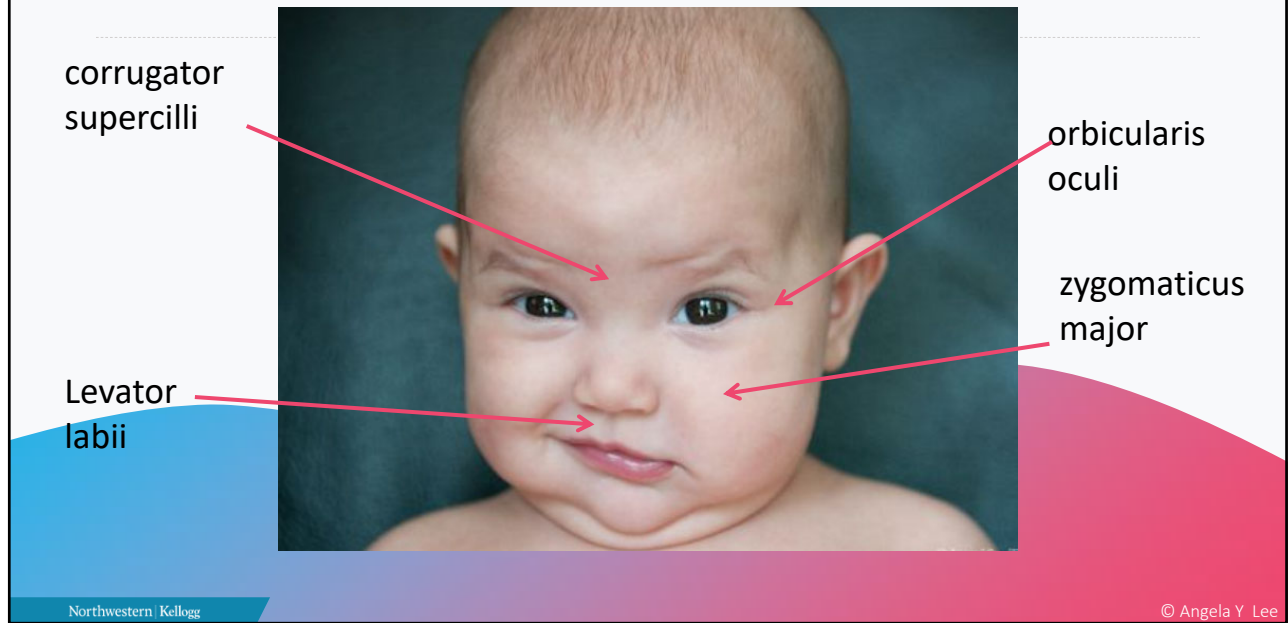


Guilt
Shame

Name this emotion

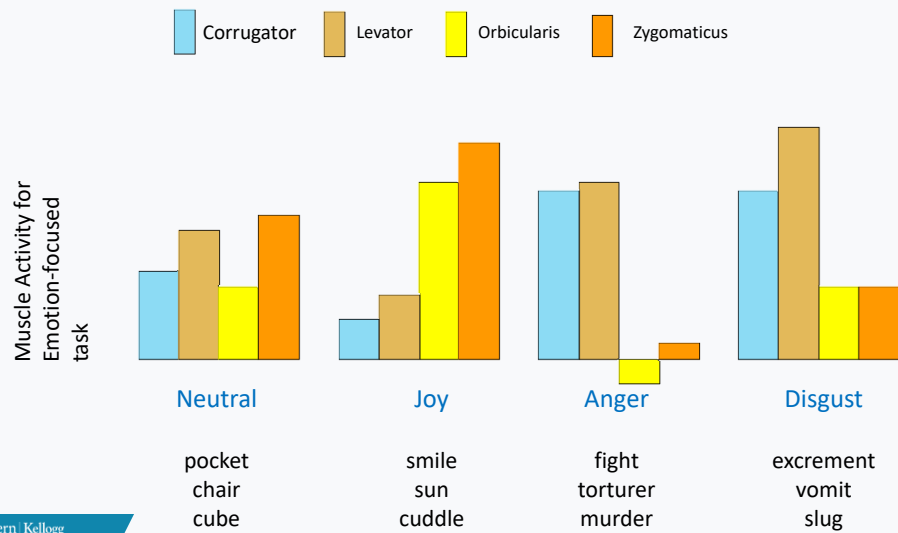


How do we recognize emotions?



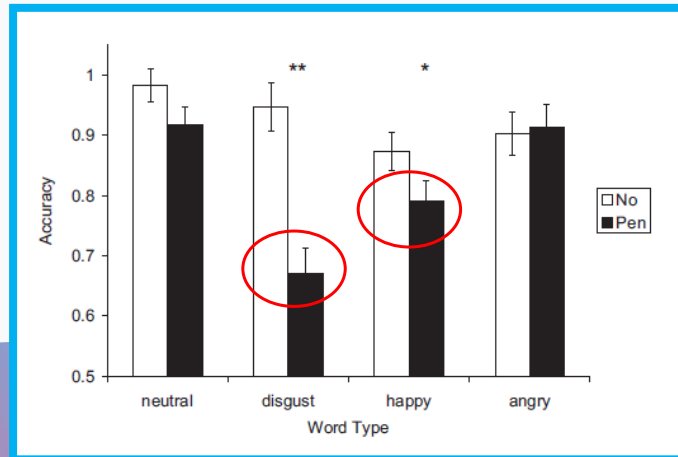
15

Processing emotions involves facial muscles



16

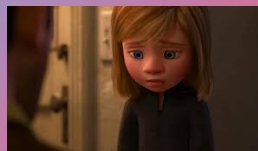
Limiting Facial Expression Hurts Emotion Recognition



17

Inside Out (2015 Disney/Pixar film)

Riley Andersen, 11



18

Emotions are functional

1. Informs situation
2. Facilitates social interaction
3. Directs attention and behavior
4. Promotes subjective well-being

Which job would you take?

Option A



High salary
Lower job security

Option B



High job security
Lower salary

Which gamble would you choose?

Option A



60% chance of winning \$5

Option B



30% chance of winning \$10

Imagine: Coffee Anxiety



You just watched...

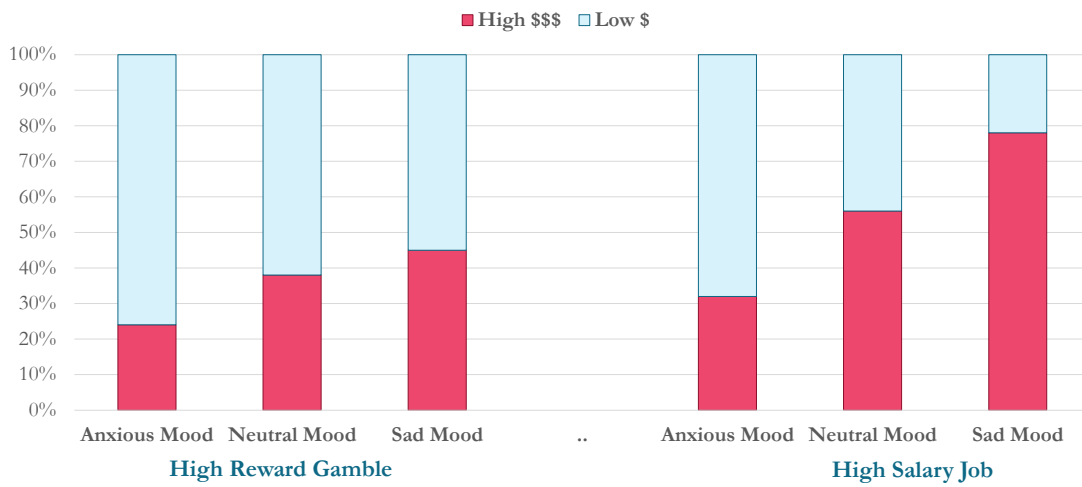
All the Bright Places



Northwestern Kellogg

23

Sadness seeks rewards | Anxiety reduces risk tolerance



Northwestern Kellogg

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24

Different appraisals → Different choices

Anxiety

- High in uncertainty and low in control
 - seek certainty and avoid risk



Sadness

- Something important has been lost
 - acquire something valuable



Affect Regulation

People are motivated to **feel good**

- Those in a negative mood want to feel better
- Those in a good mood want to continue to feel good

We are Motivated to Feel Better



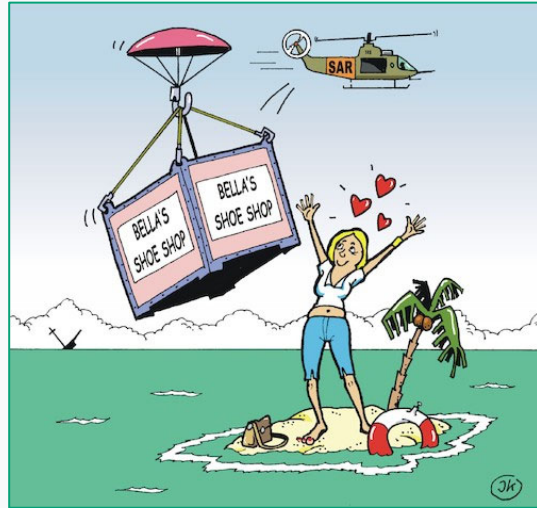
27

One Way to Feel Better ~ Social Snacking



28

Getting what we want brings happiness



Northwestern Kellogg

© Angela Y Lee

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Our Emotions Drives What We Want



Northwestern Kellogg

© Angela Y Lee

30

Affect regulation directs attention



- **Sadness watches out for what may make them feel good**
- **Happiness watches out for what may make them feel bad**

31

Female patients recalled a past event...



32

You can feel confident and have the peace of mind that you are doing the best you can to find breast cancer early

Gain Frame Appeal



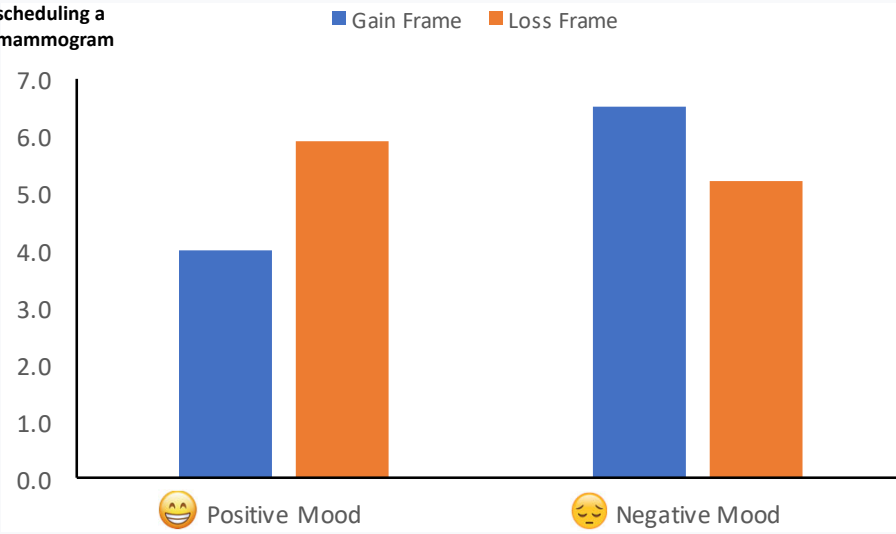
You cannot feel confident nor have the peace of mind that you are doing the best you can to find breast cancer early

Loss Frame Appeal



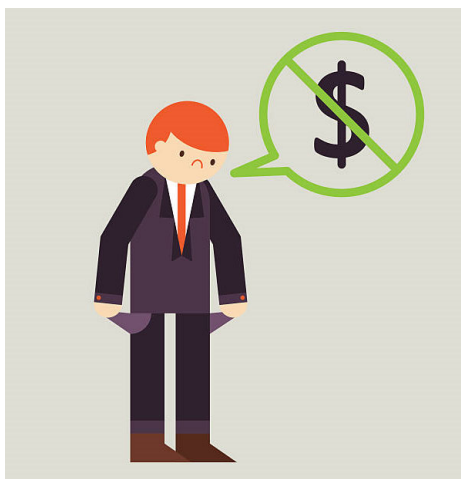
Effectiveness of Gain vs. Loss Frame

Likelihood of scheduling a mammogram



35

Not having enough



36

Pride



**Sense of
Accomplishment**

**Personal
Agency**

37



Scarcity Condition



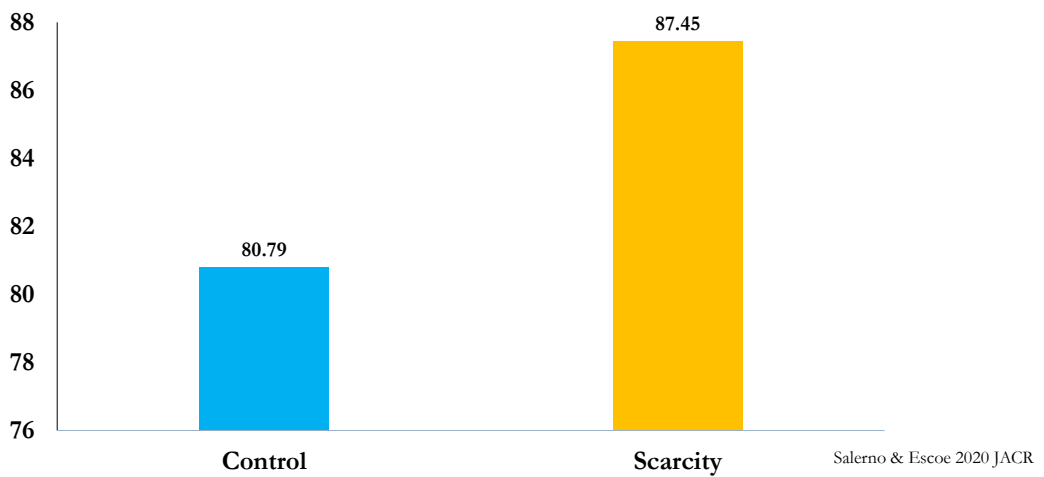
Control Condition

38



We appreciate pride more when resources are scarce

Ad Evaluation



Salerno & Escoe 2020 JACR

Value of Pride



- Write about a time when you did not have enough resources and that resources were scarce
- Write about a typical day in your life.

Salerno & Escocé 2020 JACR

41

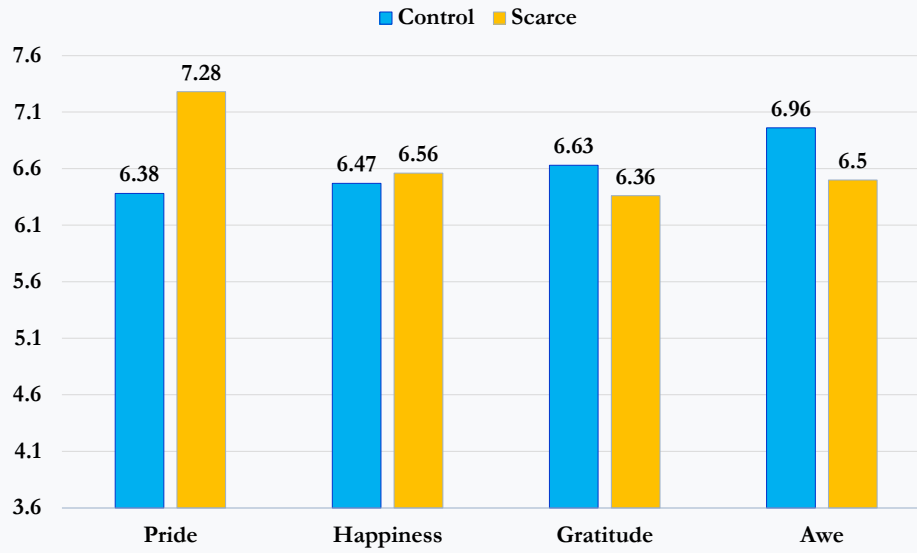
National Park Ad – 4 versions

<p>Triumph in Conquering Nature's Trail</p> <p>Find your park today & experience pride! Your time spent on the trail will leave you with a sense of accomplishment.</p> <p>Pride</p>	<p>Find Pleasure Walking Nature's Trail</p> <p>Find your park today & experience happiness! Your time spent on the trail will leave you with a sense of joyfulness.</p> <p>Happiness</p>	<p>Feel Thankful Walking Nature's Trail</p> <p>Find your park today & experience gratitude! Your time spent on the trail will leave you with a sense of appreciation.</p> <p>Gratitude</p>	<p>Be Amazed Walking Nature's Trail</p> <p>Find your park today & experience awe! Your time spent on the trail will leave you with a sense of wonder.</p> <p>Awe</p>
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Northwestern Kellogg

42

Ad Evaluation

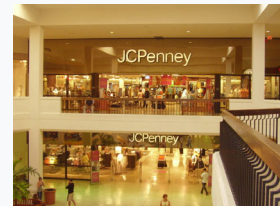


Pride

An emotional response to success or achievement



Pride favors status

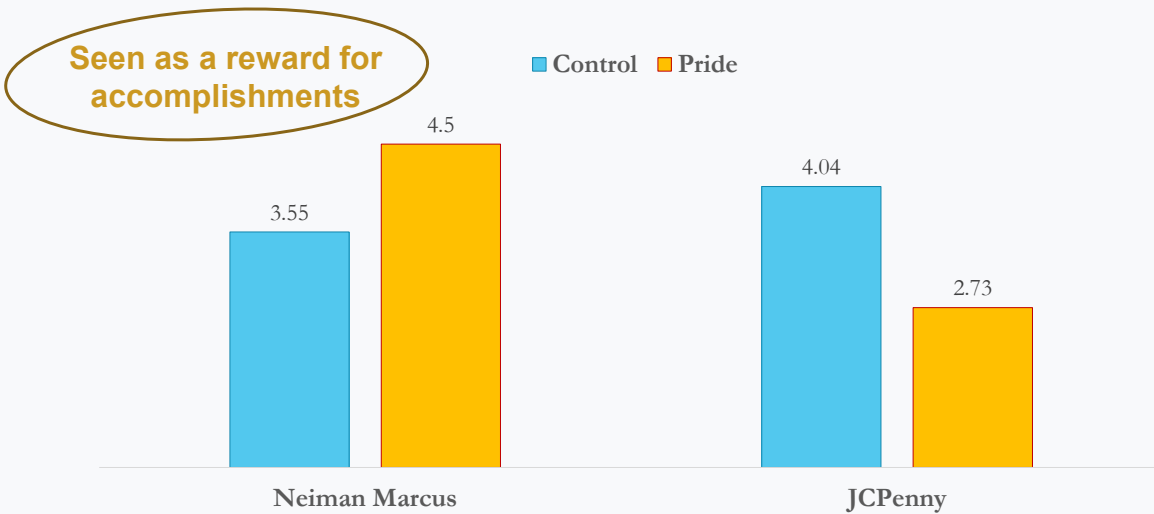


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Pride increases Desire to Shop at luxury store



Northwestern Kellogg

McFerran et al. 2013 JCP

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46

Pride increases appreciation for recognition



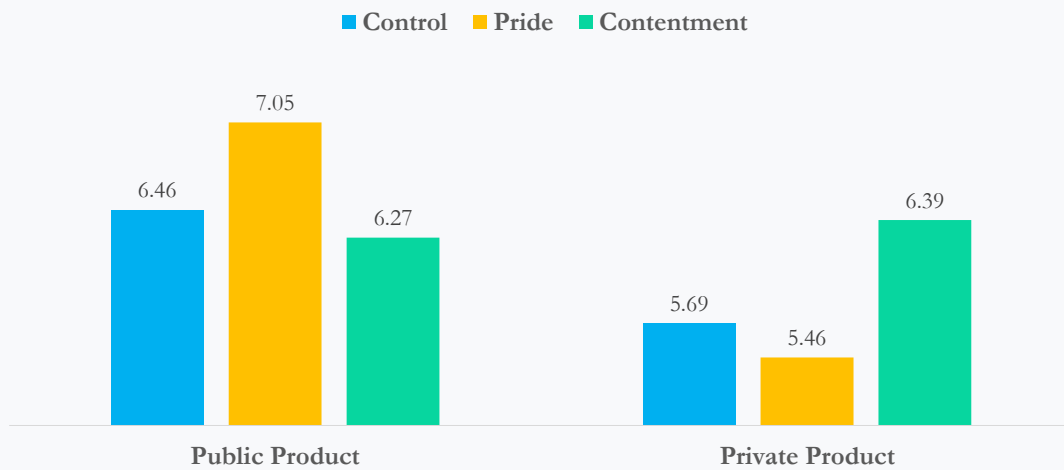
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Griskevicius et al. 2010 JCT

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Pride increases Appreciation for Recognition



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Griskevicius et al. 2010 JCT

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48



Jealousy also prefers luxury



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Jealousy seeks attention



Alma BB \$1,960
Louis Vuitton



Graceful MM \$1,890
Louis Vuitton

Northwestern Kellogg

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50

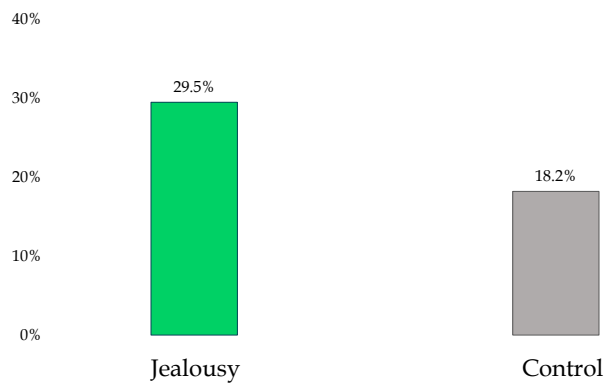
Jealousy seeks attention



51

Jealousy motivates attention seeking

Preference
for large logo



52

Two Forces of Emotions



Motivational

- Affect regulation
- We want to feel good

Cognitive

- Thinking style
- Abstract vs. concrete

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53

😊 What Happiness Brings 😊

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54

When we are in a good mood...



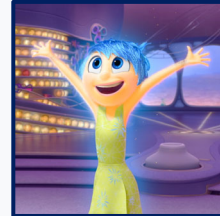
55

Downsides of good mood ...



56

Mood Changes Perspectives



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57

Mood Affects Thinking Style



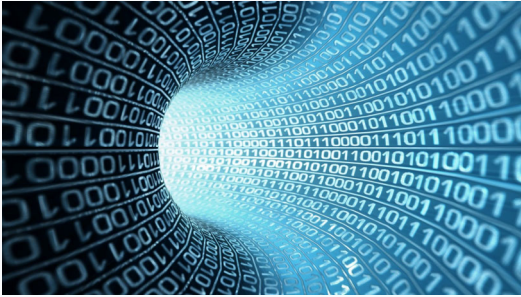
- Positive mood cues positive material in memory
- Induces abstract thinking
 - Focus on WHY
 - See relationships
 - Distal perspective of space and time

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58

Mood Affects Thinking Style



- Negative mood is data-driven
- Prompts concrete thinking
 - Focus on HOW
 - Differentiates
 - Proximal perspective of space and time

Class Survey

😊 Making a list

- Getting things organized
- Writing things down

😊 Locking a door

- Putting a key in the lock
- Securing the house

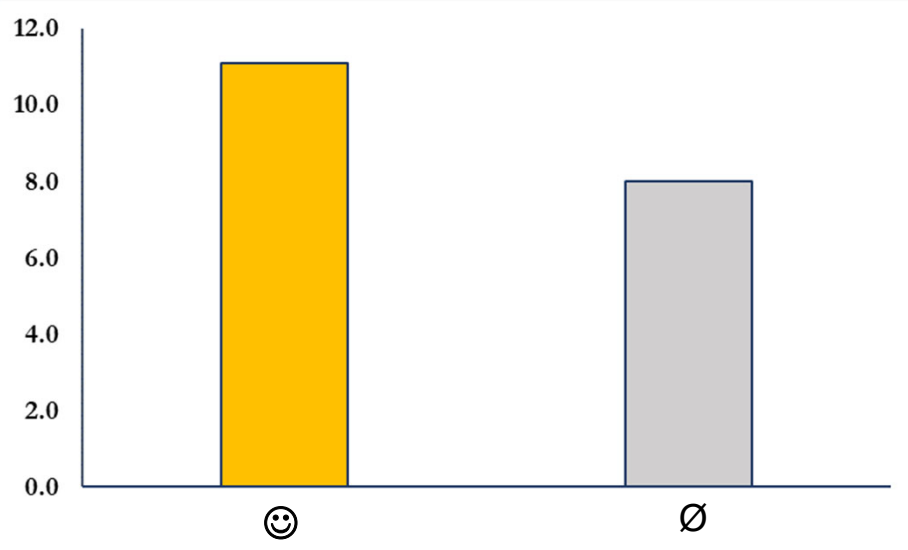
∅ Traveling by car

- Following the GPS
- Seeing the countryside

∅ Paying the rent

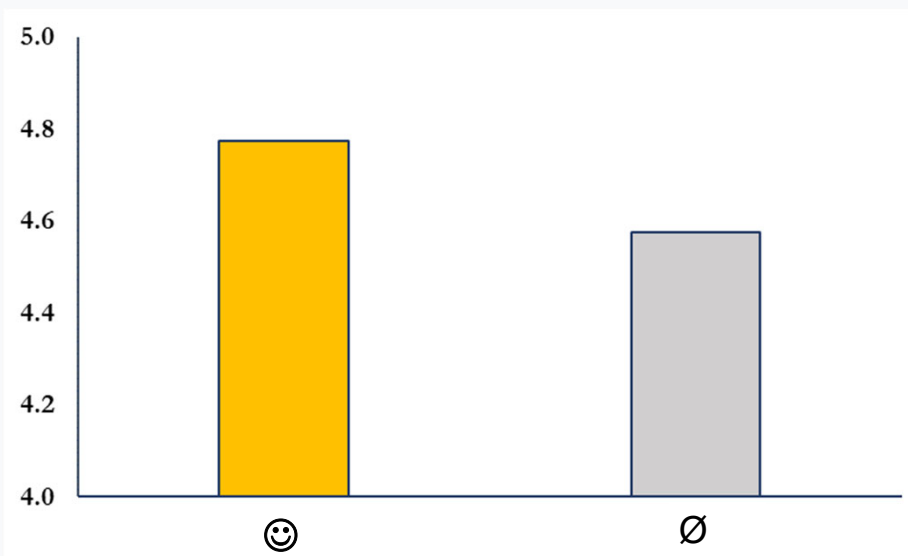
- Maintaining a place to live
- Writing a check

EMBA Class: Number of Abstract Choices



61

How happy are you with your current position?



62

Evaluating Brand Extensions

- An electronic products manufacturer recently produced a line of excellent TVs, and is now considering a line extension.
- Participants solved easy or difficult anagrams prior to evaluating extensions

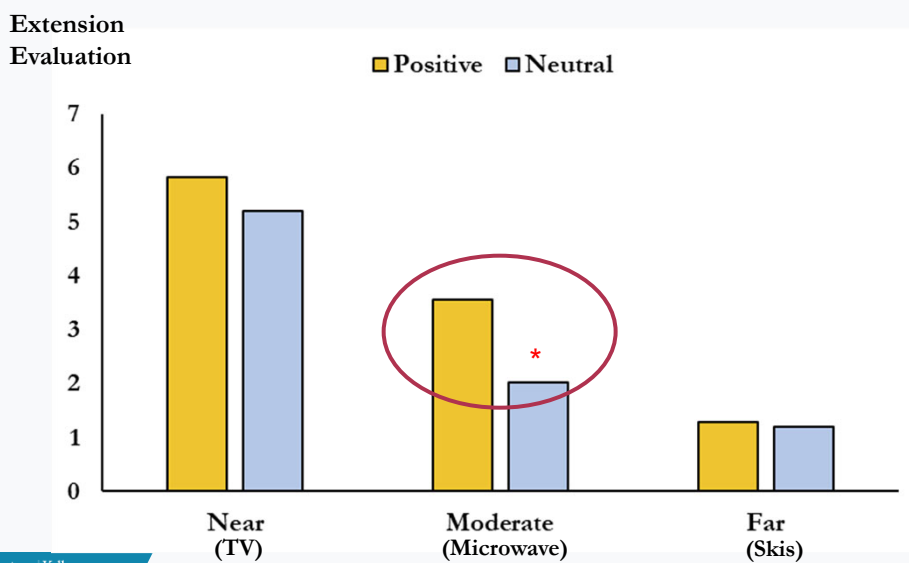
Possible brand extensions

Near extension
OLED TV

Moderate extension
Microwave

Far extension
Skis

Positive Mood Stretches Brand Extensions



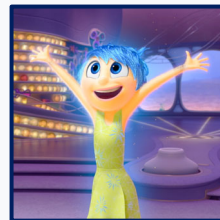
Mood Changes Temporal Perspectives



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Mood Effect on Product Positioning



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66

Invest In Your Future Health!



Invest in your Future Health!
Build an Active, Energetic Tomorrow!



• Invest in a strong immune system to remain active in the *future!*

• The high Vitamin C and mineral content in *Simply Orange* can boost your immunity, helping you stay healthy. A great investment in your *future* health.

• Glow with energy and healthfulness.

Simply Orange. Invest in your Healthful Future!

Nutritional Facts	
Serving Size 8 fl oz (240 mL)	
Servings per container about 7	
Amount Per Serving	
Calories 110	Calories from Fat 0
% Daily Value*	
Total Fat 0g	0%
Saturated Fat 0g	0%
Cholesterol 0mg	0%
Sodium 0mg	0%
Potassium 450mg	13%
Total Carbohydrates 26g	9%
Sugars 22g	
Protein 2g	Not a significant source of protein
Vitamin C 120%	Calcium 32%
Thiamin 10%	Niacin 2%
Vitamin B6 4%	Folic 15%
Magnesium 6%	

*Percent Daily Values are based on a diet of other people's secrets.

Invest in Your Health Today!



Feel Active and Healthy Now!
Build an Active, Energetic Today!



• Invest in a strong immune system to feel active *now!*

• The high Vitamin C and mineral content in *Simply Orange* can boost your immunity, helping you stay healthy. A great investment in your *immediate* health.

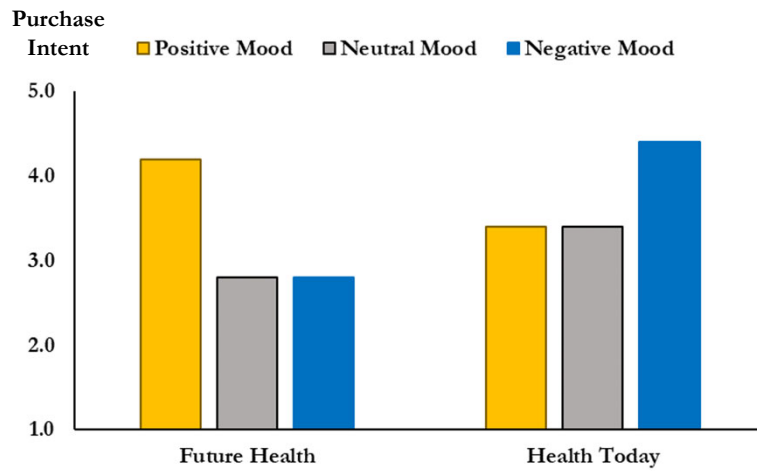
• Glow with energy and healthfulness.

Simply Orange. Invest in your *current* health Today!

Nutritional Facts	
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Servings per container about 7	
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Protein 2g	Not a significant source of protein
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Thiamin 10%	Niacin 2%
Vitamin B6 4%	Folic 15%
Magnesium 6%	

*Percent Daily Values are based on a diet of other people's secrets.

Mood affects perspective framing



69



70

Detect Breast Cancer Early: Think About It



WHY
Detect Breast Cancer?

Detect Breast Cancer Early: Think About It



HOW to
Detect Breast Cancer

Detect Breast Cancer Early: Think About It



Many are reluctant to get a mammograph...

Do I have it? It's scary



Think about **WHY** you would want to detect breast cancer?

Think about **HOW** you would detect breast cancer?

Thinking "Why" for disease detection is scary

Intentions to schedule

90%
85%
80%
75%
70%
65%
60%
55%
50%



Why



How



75

Detection

A lotion to **Detect** Skin Cancer

People who use this lotion are taking advantage of a safe and effective way to **detect** areas of unhealthy skin and the early development of skin cancer cells...

Prevention

A lotion to **Prevent** Skin Cancer

People who use this lotion are taking advantage of a safe and effective way to **prevent** unhealthy skin and the early development of skin cancer cells...

Write about **why** | **how** you would use this lotion

76

Concerns about...

Detection

Prevention

77

Concerns are Barriers

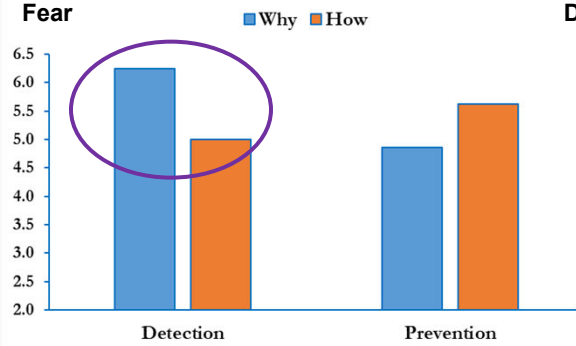
	Detection	Prevention
Think WHY	Scary !!	--
Think HOW	--	Can I do it ??

78

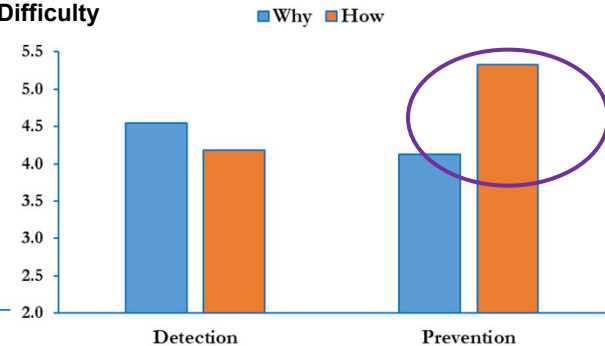
Fear Drives Detection Behavior

Difficulty Drives Prevention Behavior

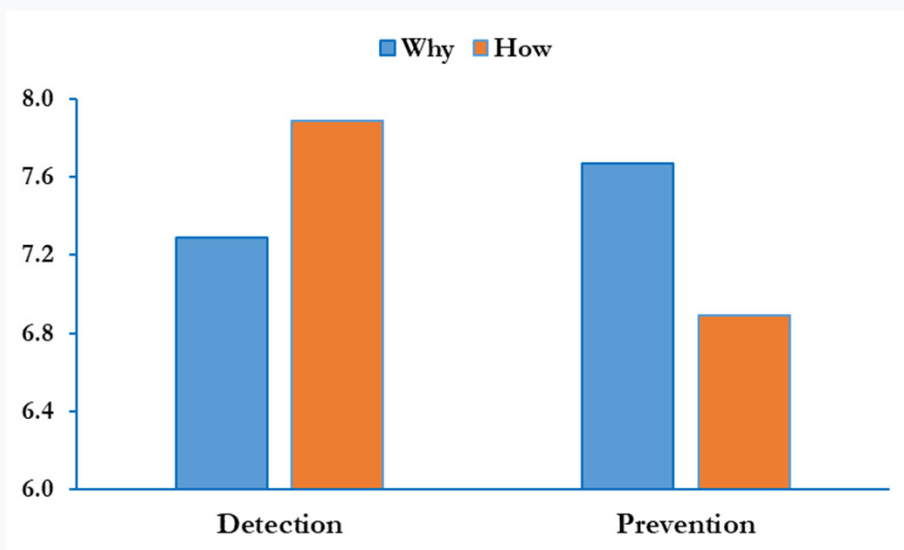
Anticipated Fear



Perceived Difficulty



Intention to Use Lotion



Disgust

- ③ Prompts a tendency to expel things and not take in anything new
- ③ Emotion contagion effect

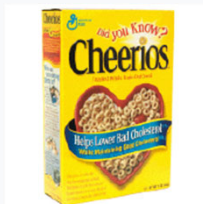


Product Evaluations

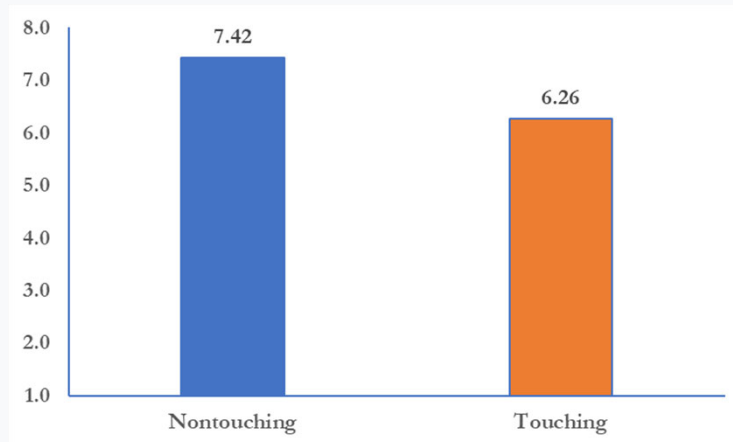
Non-touching



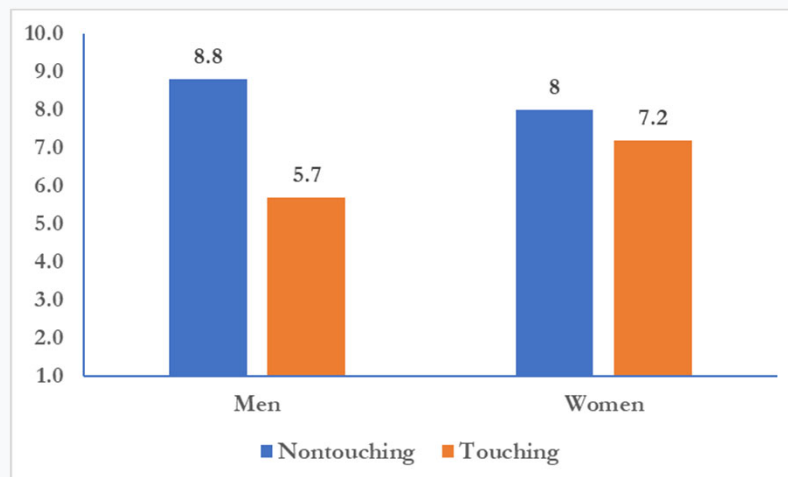
Touching



Evaluation of Cookies



Intention to taste cookies [one hour later]



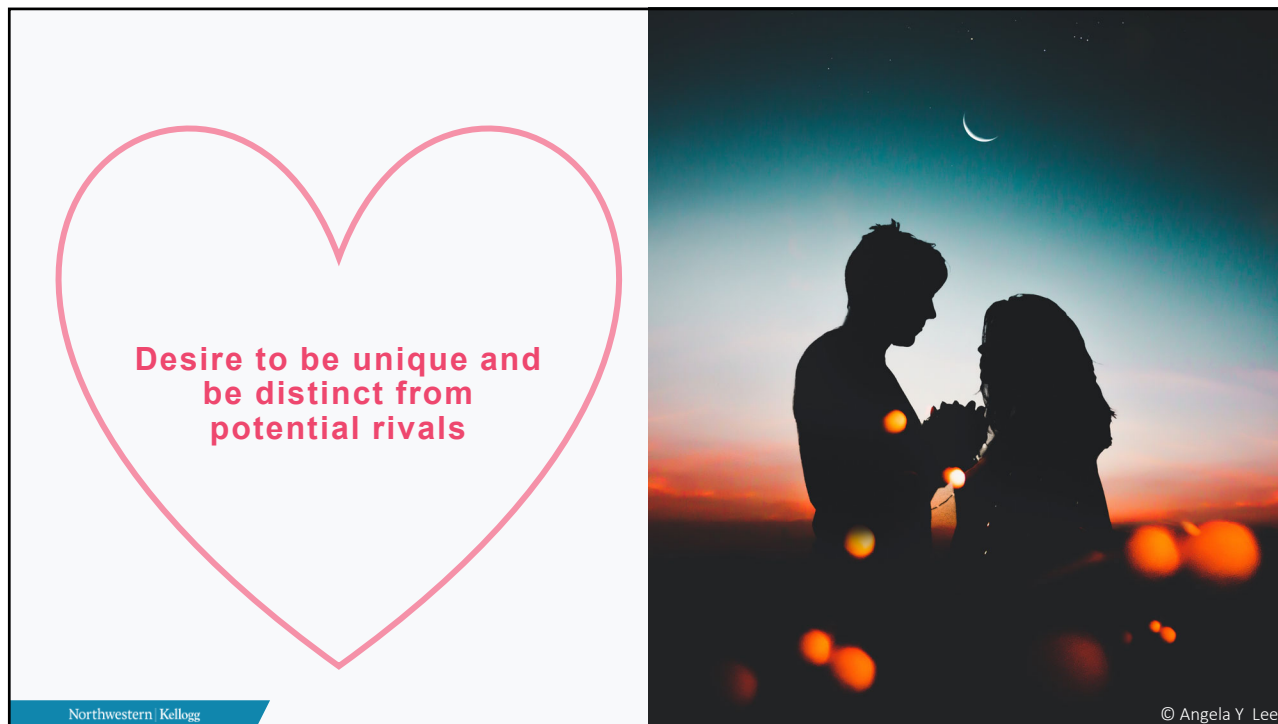


Art Museum Ad Campaign

- **Social Proof**
“Visited by over a Million
People Each Year”
- **Unique**
“Stand Out from the Crowd”



**Fear prompts
conformity, risk-averse,
loyalty**



87



88

Nostalgia



Prolong the experience ~ Patience

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89



90