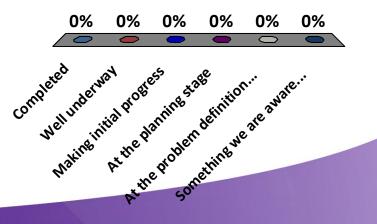
#### Kellogg Marketing Leadership Summit Facilitated Dialogue

# To what degree is Marketing transformation underway at your company?

Creating a strategy development process that is flexible and adaptive instead of overly structured

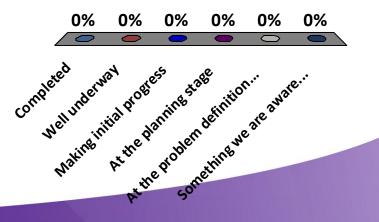
- 1. Completed
- 2. Well underway
- 3. Making initial progress
- 4. At the planning stage
- 5. At the problem definition stage
- Something we are aware of but no specific actions in place



# To what degree is Marketing transformation underway at your company?

Driving innovation to build integrated product and service systems that drive revenue instead of a focus on individual products or services

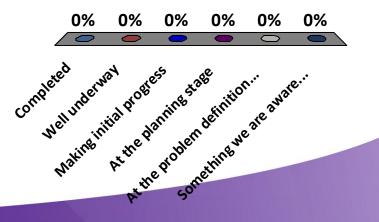
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# To what degree is Marketing transformation underway at your company?

Creating a company culture that shares and acts on the principle of customer focus rather than the principle of functional excellence

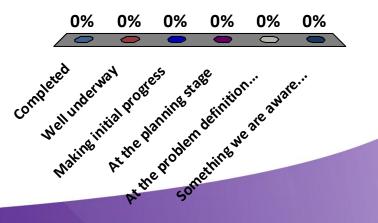
- 1. Completed
- 2. Well underway
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- 4. At the planning stage
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# To what degree is Marketing transformation underway at your company?

Delivering strategy through cross-functional engagement instead of reliance on the 4Ps of marketing

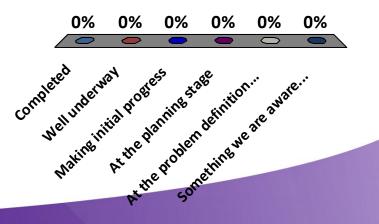
- 1. Completed
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# To what degree is Marketing transformation underway at your company?

Developing performance metrics that include big data analytics and deep insights into consumer motivations in addition to a focus on financial and market performance

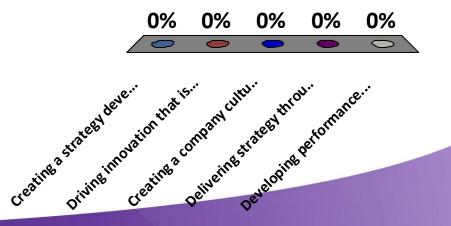
- 1. Completed
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- 5. At the problem definition stage
- Something we are aware of but no specific actions in place



#### **Marketing Transformation: Challenges**

#### What is the most important transformation factor for your organization's future success?

- Creating a strategy development process that is flexible and adaptive instead of overly structured
- Driving innovation that is focused on building integrated product and service systems to build revenue versus individual products or services
- Creating a company culture that shares and acts on the principle of customer focus rather than being focused on functional excellence
- 4. Delivering strategy through crossfunctional engagement instead of reliance on the 4Ps of marketing
- 5. Developing performance metrics that includes big data analytics and deep insights into consumer motivations in addition to a focus on financial and market performance



### **Today's Discussion**

Thinking about the entire day today, what topics are you most eager to talk to your team about when you get back to work?

#### **Thinking Ahead to Next Year**

# What topics would you like us to address next year?