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### MURNIGHAN, J. KEITH

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Current PositionHarold H. Hines Jr. Distinguished Professor of Risk Management,<br/>Department of Management and Organizations, Kellogg School of<br/>Management, Northwestern University, Evanston, Illinois, 1996 – present

Professor, Department of Psychology (courtesy), 2012- present

#### Honors and Awards

Our paper on the power of reconnecting auctions was chosen as one of the Editors' Top Ten articles of 2011 by <u>MIT Sloan Management Review</u>.

Clarence L. Ver Steeg Graduate Faculty Award, Northwestern University, 2009-10, recognizing outstanding graduate student mentoring.

Honorary Doctor of Science (Economics), 2010, London Business School, in recognition of distinguished contributions to the field of Management and Organization Studies.

Best Professor, 2009, Executive MBA program, Kellogg-Hong Kong University of Science and Technology, KH11.

Distinguished Educator, Academy of Management, 2006. A Career Achievement Award.

Our paper on auctions was chosen as one of the Best Ideas of the Year, <u>New York Times Sunday</u> <u>Magazine</u>, December 10, 2006.

Outstanding Conference Paper, 2003, from the International Association for Conflict Management

Visiting Professor, Summer, 2002, Beijing University, Guanghua School of Business

Best Paper, Organizational Behavior, Administrative Science Association of Canada meetings, London, Ontario, 2001.

Best Professor, Executive MBA program, Kellogg-Hong Kong University of Science and Technology, 1998 (the inaugural class), voted on and awarded nine years later, in 2007.

Associate Editor, Administrative Science Quarterly, 1994 – 1998.

Outstanding Paper in Organizational Behavior, 1998, from the Academy of Management.

Teaching Excellence Award, 1995-96, Commerce Graduate Students, University of British Columbia.

Professor of the Year Award, 1993, MBA Association of the College of Commerce and Business Administration, University of Illinois.

Director, Institute on Negotiation and Dispute Resolution, Center for Advanced Study in the Behavioral Sciences, Stanford, California, Summer, 1992.

Graduate Excellence-in-Teaching Award, 1992, College of Commerce and Business Administration, University of Illinois.

Visiting Scholar, Dispute Resolution Research Center, Kellogg School of Management, Northwestern University, Evanston, Illinois, Spring, 1991.

Best Paper, Intragroup Conflict. The International Association for Conflict Management meetings, 1991, Amsterdam.

Fellow, Center for Advanced Study in the Behavioral Sciences, Stanford, California, Spring/Summer, 1990.

Listed among teachers ranked as excellent/outstanding at the University of Illinois by their students for Negotiations (MBA); Intro OB (core and exec MBA); Research Methods, Current Micro OB (PhDs)

#### Positions prior to Kellogg/Northwestern

1993 - 1996	W. J. Van Dusen Distinguished Professor, Industrial Relations Management Division, Faculty of Commerce and Business Administration, University of British Columbia, Vancouver, Canada		
1974 - 1993	Assistant to Full Professor, Department of Business Administration, Organizational Behavior Group, University of Illinois, Urbana-Champaign.		
Temporary/Visiting Positions			
Summers 1999, 2001, 2002 Spring 2007	Visiting Professor, London Business School		
Springs, 2002-2004	Visiting Professor, Indian School of Business		
1986 - 1988	Visiting Professor, Fuqua School of Business, Duke University, Durham, North Carolina		
Fall 1984	Visiting Professor, Ecole Superieure des Sciences Economiques et Commerciales (ESSEC), Cergy Pontoise, France		
1983 - 1984	Research Professor, Bureau of Economic and Business Research, University of Illinois, Urbana-Champaign.		
Spring/Summer 1981	Visiting Professor, Department of Business Studies, Organisational Behaviour Group, University of Warwick, Coventry, England.		

197	5 - 1976	Research Associate, Center for Advanced Study, University of Illinois, Urbana-Champaign.
1970	0 - 1974	Graduate Research and Teaching Assistant, Department of Psychological Sciences, Purdue University, Lafayette, Indiana.
Education		
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Purdue University: Ph.D., 1974 (Social Psychology)

M.S., 1972 (Social Psychology)

B.A., 1970 (Psychology major; Mathematics minor)

### <u>Books</u>

Murnighan, J. K. <u>Do Nothing! How to Stop Overmanaging and Become a Great Leader.</u> June, 2012. Portfolio/Penguin.

\*Translated into Spanish, 2012; and into Dutch, Portuguese, Chinese (simple and complex), and Korean, 2013.

Murnighan, J. K. & Mowen, J. C. <u>The Art of High-Stakes Decision-Making: Tough Calls in a Speed-Driven World.</u> John Wiley & Sons, 2002.

\*Translated into Dutch, 2004.

\*Chapter 1 reprinted in <u>The Organizational Behavior Reader</u>, 9<sup>th</sup> edition, edited by J. S. Osland, I. M. Rubin, D. A. Kolb, and M. W. Turner, 2009. Prentice Hall.

Murnighan, J. K. <u>Bargaining Games: A New Approach to Strategic Thinking in Negotiations</u>. William Morrow & Sons, 1992.

Murnighan, J. K. <u>The Dynamics of Bargaining Games</u>. Prentice Hall, 1991. \*Translated into Japanese, 1993.

# Edited Books

De Cremer, D., van Dick, R., & Murnighan, J. K. (Eds.) <u>Social Psychology and Organizations</u>. Psychology Press, 2010.

De Cremer, D., Zeelenberg, M., & Murnighan, J. K. <u>Social Psychology and Economics</u>. Mahwah, NJ: Lawrence Erlbaum Associates, 2006.

\*The subject of a Book Review Symposium (an introduction and three reviews) in the Academy of Management Review, 2007, 32, 668-677.

Murnighan, J. K. Social Psychology in Organizations: Advances in Theory & Research. Prentice Hall, 1993.

# Papers

Wang, L. & Murnighan, J. K. Money, emotions, and ethics across individuals and countries. Journal of Business Ethics, in press.

Chou, E. & Murnighan, J. K. (2013). Life or death decisions: framing the call for help. PLoS ONE, 8(3): e57351. doi:10.1371/journal.pone.0057351.

Wang, L. & Murnighan, J. K. (2013). The generalist bias. Organizational Behavior and Human Decision Processes, 120, 47-61. DOI information: 10.1016/j.obhdp.2012.09.001.

Murnighan, J. K. (2012). Game theory. In Teece, D., & Augier, M. (Eds.), Palgrave Encyclopedia of Strategic Management, in press.

van Beest, I. & Murnighan, J. K. (2012). Coalitions. In Teece, D., & Augier, M. (Eds.), Palgrave Encyclopedia of Strategic Management, in press.

Murnighan, J. K. (2012). A general model for experimental inquiry in economics and social psychology. In Caplin, A., Frechette, G., & Schotter, A. (Eds.) Modern Experimental Economics, in press.

Halevy, N., Chou, E., Galinsky, A., & Murnighan, J. K. (2012). When hierarchy wins: evidence from the National Basketball Association. Social Psychological and Personality Science, 3: 398-406.

Halevy, N., Chou, E., & Murnighan, J. K. (2012). Mind games: the mental representation of conflict. Journal of Personality and Social Psychology, 102: 132-148.

Gunia, B., Wang, L., Huang, L., Wang, J., & Murnighan, J. K. (2012). Contemplation and conversation: subtle influences on moral decision making. Academy of Management Journal, 55, 13-33.

Wang, C. S., Narayanan, J., Sivanathan, N., Ganegoda, D., Bauer, M., Bodenhausen, G., & Murnighan, J. K. (2011). Retribution and rumination: the effect of time delay in angry economic interactions. Organizational Behavior and Human Decision Processes, 116: 46-54.

Wang, L., Malhotra, D., & Murnighan, J. K. (2011). Economics education and greed. Academy of Management Learning & Education, 10, 643-660.

Wang, L. & Murnighan, J. K. (2011). On greed. In Walsh, J. P. & Brief, A. P., (Eds.), The Academy of Management Annals, Volume 5, 279-316.

Halevy, N., Chou, E., & Murnighan, J. K. (2011). Games groups play: mental models in intergroup conflict and negotiation and the perception of conflict. In Mannix, E., Neale, M., and Overbeck, J. (Eds.), Research on Managing Groups and Teams: Negotiation and Groups. Volume 14, 79-107. Emerald: London.

Levin, D. Z., Walter, J., & Murnighan, J. K. (2011). The power of reconnecting. MIT Sloan Management Review, 52 (Spring), 45-50. http://sloanreview.mit.edu/x/52309

\*Listed first as one of their Editors' Top Ten articles of 2011.

van Beest, I., Steinel, W., & Murnighan, J. K. (2011). Honesty pays: On the benefits of having and disclosing information in coalition bargaining. Journal of Experimental Social Psychology, 47, 738-747.

Jordan, J., Mullen, E., & Murnighan, J. K. (2011). Striving for the moral self: The effects of recalling past moral actions on future moral behavior. Personality and Social Psychology Bulletin, 37, 701-713.

De Cremer, D., Van Dick, R., Tenbrunsel, A., Pillutla, M., & Murnighan, J. K. (2011). Understanding ethical behavior and decision making in management: a behavioral business ethics approach. Introduction to a special issue on Ethical Behavior and Decision Making, British Journal of Management, 22, 1-4.

Levin, D. Z., Walter, J., & Murnighan, J. K. (2011). Dormant ties: the value of reconnecting. Organization Science, 22: 923-939.

De Cremer, D., Van Dick, R., & Murnighan, J. K. (2010). On social beings and organizational animals: A social psychological approach to organizations. In De Cremer, D., Van Dick, R., & Murnighan, J. K. (Eds.), Social Psychology and Organizations. New York: Psychology Press.

Huang, L. & Murnighan, J. K. (2010). What's in a Name? Subliminally Activating Trusting Behavior. Organizational Behavior and Human Decision Processes, 111, 62–70.

Zhong, C., Ku, G., Lount, R. B., & Murnighan, J.K. (2009). Compensatory ethics. Journal of Business Ethics, 92: 323-339.

Lau, D. C. & Murnighan, J. K. (2009). Faultlines. In Levine, J. and Hogg, M. (Eds.), Encyclopedia of Group Processes and Intergroup Relations. Sage Publications: Thousand Oaks, CA.

Cohen, T., Gunia, B., Kim, S. Y., & Murnighan, J. K. (2009). Do groups lie more than individuals? Honesty and deception as a function of strategic self-interest. Journal of Experimental Social Psychology, 45, 1321-1324.

Gibson, K.W. & Murnighan, J. K. (2009). From theory to practice: Messick and morality. In Kramer, R., Tenbrunsel, A., and Bazerman, M. (Eds.), Social Decision Making: Social Dilemmas, Social Values, and Ethical Judgments. New York: Routledge, 265-290.

Wang, C. S., Galinsky, A. D., & Murnighan, J. K. (2009). Bad drives psychological evaluations but good propels behavior: responses to honesty and deception. Psychological Science, 20, 634-644.

\*\*Finalist, 2010 Award for Best Paper in Positive Organizational Scholarship.

Lount, R. B., Zhong, C., Sivanathan, N., & Murnighan, J.K. (2008). Getting off on the wrong foot: restoring trust and the timing of a breach. Personality and Social Psychology Bulletin, 34. 1601-1612.

Weber, J. M. & Murnighan, J. K. (2008). Suckers or saviors? Consistent contributors in social dilemmas. Journal of Personality and Social Psychology, 95, 1340-1353.

Kahn, L. M. & Murnighan, J. K. (2008). Payoff uncertainty and cooperation in finitely-repeated prisoner's dilemma games. In Plott, C., and Smith, V. (Eds.), The Handbook of Experimental Economic Results, Volume 1. Amsterdam: North-Holland, 598-606.

Murnighan, J. K. (2008). Fairness in ultimatum bargaining. In Plott, C. and Smith, V. (Eds.), The Handbook of Experimental Economic Results, Volume 1. Amsterdam: North-Holland, 436-453.

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Malhotra, D., Ku, G., & Murnighan, J. K. (2008). When winning is everything. Harvard Business Review, 86, May, Number 5, 78-86.

Sivanathan, N., Pillutla, M. M., & Murnighan, J. K. (2008). Power gained, power lost. (Lead article). Organizational Behavior and Human Decision Processes, 105, 135-146.

Zhong, C., Loewenstein, J., Murnighan, J. K. (2007). Speaking the same language: The cooperative effects of labeling in the prisoners' dilemma. Journal of Conflict Resolution, 51, 431-456.

Ku, G., Galinsky, A., & Murnighan, J. K. (2006). Starting low but ending high: A reversal of the anchoring effect in auctions. Journal of Personality and Social Psychology, 90: 975-986.

\*\*Chosen for the 6th annual Year in Ideas issue, New York Times Sunday Magazine, December 10, 2006, page 59.

De Cremer, D., Zeelenberg, M., & Murnighan, J. K. (2006). Social animals and economic beings: On unifying social psychology and economics. In De Cremer, D., Zeelenberg, M., & Murnighan, J. K. (Eds.) Social Psychology and Economics, pages 3-14. Lawrence Erlbaum, Inc.: Mahwah, NJ.

Murnighan, J. K. & Roth, A. E. (2006). Some of the ancient history of experimental economics and social psychology: Reminiscences and analysis of a fruitful collaboration. In De Cremer, D., Zeelenberg, M., & Murnighan, J. K. (Eds.) Social Psychology and Economics, pages 321-334. Lawrence Erlbaum Associates, Inc.: Mahwah, NJ.

Zhong, C. B., Ku, G., Lount, R. B., & Murnighan, J.K. (2006). Self-interest and morality in ethical decision-making: Implications in a group context and a preliminary test. In Tenbrunsel, A., Mannix, E., and Neale, M. (Eds.), Research on Managing Groups and Teams: Ethics and Groups, pages 149-176. Elsevier Press: London, England.

Weber, J. M., Malhotra, D., & Murnighan, J. K. (2005). Normal acts of irrational trust: motivated attributions and the trust development process. In B. M. Staw and R. M. Kramer (Eds.), Research in Organizational Behavior, Volume 26. NY: Elsevier, 75-102.

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Lau, D. C. & Murnighan, J. K. (2005). Interactions within groups and subgroups: The dynamic effects of demographic faultlines. Academy of Management Journal, 48, 645-660.

\*Finalist, Most Influential Paper in Conflict Management, 2005-2010; Conflict Management Division of the Academy of Management, 2013.

Murnighan, J. K. (2004). Coalition formation. Consensus. Exchange relations. Game theory. Group cohesiveness. Prisoners' dilemma. Reciprocal altruism. Reciprocity. Entries in N. Nicholson, P. Audia, and M. Pillutla (Eds.), Blackwell Encyclopedic Dictionary of Management: Organizational Behavior, 2nd Edition. Blackwell: Oxford.

Murnighan, J. K., Malhotra, D. & Weber, J. M. (2004). Paradoxes of trust: empirical and theoretical departures from the traditional model. In Roderick Kramer and Karen Cook (Eds.), Trust and Distrust in Organizations: Emerging Perspectives, Enduring Questions. Russell Sage, 293-326.

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Oesch, J. & Murnighan, J. K. (2003). Egocentric perceptions of relationship, competence, and trustworthiness in salary allocation choices. Social Justice Research, 16, 53-78.

Pillutla, M. & Murnighan, J. K. (2003). Fairness in bargaining. Social Justice Research, 16, 241-262.

Pillutla, M., Malhotra, D., & Murnighan, J. K. (2003). Attributions of trust and the calculus of reciprocity. Journal of Experimental Social Psychology, 39, 448-455.

Croson, R., Boles, T., & Murnighan, J. K. (2003). Cheap talk in bargaining experiments: lying and threats in ultimatum games. Journal of Economic Behavior and Organization, 51, 143-159. (Lead article.)

Malhotra, D. & Murnighan, J. K. (2002). The effects of contracts on interpersonal trust. Administrative Science Quarterly, 47, 534-559.

Bottom, W., Daniels, S., Gibson, K. S., & Murnighan, J. K. (2002). When talk is not cheap: Substantive penance and expressions of intent in rebuilding cooperation. Organization Science, 13, 497-513.

Murnighan, J. K. (2002). The delights of history, the thrill of the present, and hopes for the future: looking at a new millennium for the field of organizational behavior: observation, reflections, and anticipation. Journal of Management Inquiry, 11, 13-15.

Murnighan, J. K. (2002). A very extreme case of the dollar auction. Journal of Management Education, 26: 56-69.

Murnighan, J. K. (2001). Images of a new time, 2001. (Introduction to the first of three shows of art and poetry.) Journal of Management Inquiry, 10, 128.

Murnighan, J. K., Oesch, J., & Pillutla, M. M. (2001). Player types and self impression management in dictatorship games: Two experiments. Games and Economic Behavior, 37: 388-414.

Murnighan, J. K., Cantelon, D. A., & Elyashiv, T. (2001). Bounded personal ethics and the tap dance of real estate agency. In J. A. Wagner III, J. M. Bartunek, and K. D. Elsbach (Eds.), Advances in Qualitative Organizational Research, 3: 1-40. New York: Elsevier/JAI.

Lee, J. A. & Murnighan, J. K. (2001). The empathy-prospect model and the choice to help. Journal of Applied Social Psychology, 31: 816-839.

Boles, T. L., Croson, R. T. A. & Murnighan, J. K. (2000). Deception and retribution in repeated ultimatum bargaining. Organizational Behavior and Human Decision Processes, 83: 235-259.

Murnighan, J. K., Babcock, L., Thompson, L., & Pillutla, M. M. (1999). The information dilemma in negotiations: Effects of experience, incentives, and integrative potential. International Journal of Conflict Management, 10, 313-339.

Moore, D. A. & Murnighan, J. K. (1999). Alternative models of the future of the social psychology of negotiations. Negotiation Journal, 15: 347-354.

Ventresca, M. & Murnighan, J. K. (1999). Book review. Debating Rationality: Non-rational Aspects of Organizational Decision Making. Jennifer Halpern and Robert Stern, eds. Administrative Science Quarterly, 44: 832-837.

Murnighan, J. K. & Ross, T. (1999). On the collaborative potential of psychology and economics. (The introduction to a special issue). Journal of Economic Behavior and Organization, 39: 1-10.

Murnighan, J. K. (1999). The Analytics and Practicality of Fair Division Procedures: A Review Essay. A review of Fair Division: From Cake-Cutting to Dispute Resolution, by Steven J. Brams and Alan D. Taylor. Social Justice Research, 12: 151-164.

Gibson, K. S., Bottom, W., & Murnighan, J. K. (1999). Once bitten: Defection and reconciliation in a cooperative enterprise. Business Ethics Quarterly, 9: 69-86.

Murnighan, J. K. & Saxon, M. S. (1998). Ultimatum bargaining by children and adults. Journal of Economic Psychology, 19: 415-445.

Lau, D. & Murnighan, J. K. (1998). Demographic diversity and faultlines: The compositional dynamics of organizational groups. Academy of Management Review, 23: 325-340.

\*Received the Outstanding Paper in Organizational Behavior Award, 1998, from the Academy of Management.

Kim, J. W. & Murnighan, J. K. (1997). The effects of connectedness and self interest in the organizational volunteer dilemma. International Journal of Conflict Management, 8: 32-51.

Pillutla, M. M. & Murnighan, J. K. (1996). Unfairness, anger, and spite: Emotional rejections of ultimatum offers. Organizational Behavior and Human Decision Processes, 68: 208-224.

McLean Parks, J., Boles, T. L., Conlon, D. J., DeSouza E., Gatewood, W., Gibson, K. L., Halpern J., Locke D., Nekich, J., Straub P. G., Wilson G., & Murnighan, J. K. (1996). Distributing adventitious outcomes: Social norms, egocentric martyrs, and the effects on future relationships. Organizational Behavior and Human Decision Processes, 67: 181-200.

Foreman, P. & Murnighan, J. K. (1996). Learning to avoid the winner's curse. Organizational Behavior and Human Decision Processes, 67: 170-180.

Murnighan, J. K. (1996). Revising and resubmitting: Author emotions, editor roles, and the value of dialogue. In Frost, P. J., and Taylor, S. (Eds.), Rhythms of Academic Life, pages 135-142. Thousand Oaks CA: Sage.

Murnighan, J. K. (1995). Coalition formation. Reciprocity. Entries in C. L. Cooper and C. Argyris (Eds.), Encyclopedia of Management, pages 81, 545. Blackwell: Oxford.

Straub, P. G. & Murnighan, J. K. (1995). An experimental investigation of ultimatums: Common knowledge, fairness, expectations, and lowest acceptable offers. Journal of Economic Behavior and Organization, 27, 345-364.

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Pillutla, M. M. & Murnighan, J. K. (1995). Being fair or appearing fair: Strategic behavior in ultimatum bargaining. Academy of Management Journal, 38: 1408-1426.

Murnighan, J. K. & Pillutla, M. M. (1995). Fairness and self-interest: Asymmetric moral imperatives in ultimatum bargaining. In Kramer, R., and Messick, D. (Eds.), Negotiation as a Social Process, pages 240-267. Thousand Oaks, CA: Sage.

Lim, S. G. & Murnighan, J. K. (1994). Phases, deadlines, and the bargaining process. Organizational Behavior and Human Decision Processes, 58: 153-171. (Lead article.)

Murnighan, J. K. (1994). Game theory and organizational behavior. In B. M. Staw and L. L. Cummings (Eds.), Research in Organizational Behavior, 16: 83-123. Greenwich, Conn.: JAI Press.

Conlon, D. J., Carnevale, P., & Murnighan, J. K. (1994). Intravention: Third party intervention with clout. Organizational Behavior and Human Decision Processes, 57: 387-410.

Murnighan, J. K., Kim, J. W., & Metzger, A. R. (1993). The volunteer dilemma. Administrative Science Quarterly, 38: 515-538. (Lead article)

\*Reprinted in M. H. Bazerman (Ed.). 2005. Negotiation, Decision Making, and Conflict Management. Cheltenham, UK: Edward Elgar.

Kahn, L. M. & Murnighan, J. K. (1993). Conjecture, uncertainty, and cooperation in prisoner's dilemma games: Some experimental evidence. Journal of Economic Behavior and Organization, 22: 91-117.

Kahn, L. M. & Murnighan, J. K. (1993). A general experiment on bargaining in demand games with outside options. American Economic Review, 83: 1260-1280.

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Murnighan, J. K. & King, T. R. (1992). Using leverage in asymmetric dilemmas: Alternation and cooperation in complex mixed motive conflict. In W. Liebrand, D. Messick, and H. Wilke (Eds.), A Social Psychological Approach to Social Dilemmas, 163-182. Oxford: Pergamon Press.

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Bettenhausen, K. & Murnighan, J. K. (1991). The development of an intragroup norm and the effects of interpersonal and structural challenges. Administrative Science Quarterly, 36, 20-35.

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Bettenhausen, K. & Murnighan, J. K. (1985). The emergence of norms in competitive decision making groups. Administrative Science Quarterly, 30, 350-372.

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Albers, W., Crott, H., & Murnighan, J. K. (1985). The formation of blocs in an experimental study of coalition formation. Journal of Occupational Behavior, 6, 33-48.

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Murnighan, J. K. & Vollrath, D. A. (1984). Hierarchies, coalitions, and organizations. In S. B. Bacharach and E. J. Lawler (Eds.), Research in the Sociology of Organizations, Vol. 3, 157-187. Greenwich, Conn: JAI Press.

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Murnighan, J. K. & Roth, A. E. (1980). The effects of group size and communication availability on coalition bargaining in a veto game. Journal of Personality and Social Psychology, 39, 92-103.

Murnighan, J. K. & Szwajkowski, E. (1979). Coalition bargaining in four games that include a veto player. Journal of Personality and Social Psychology, 37, 1933-1946.

Murnighan, J. K. (1978). Strength and weakness in four coalition situations. Behavioral Science, 23, 195-208.

Murnighan, J. K. (1978). Models of coalition behavior: Game theoretic, social psychological and political perspectives. Psychological Bulletin, 85, 1130-1153.

\*Reprinted in M. H. Bazerman (Ed.). 2005. Negotiation, Decision Making, and Conflict Management. Cheltenham, UK: Edward Elgar.

\*Reprinted in L. E. Susskind and L. Crump (Eds.), 2008. Multiparty Negotiations. Sage.

Castore, C. H. & Murnighan, J. K. (1978). Determinants of individual support of group decisions. Organizational Behavior and Human Performance, 22, 75-92.

Murnighan, J. K. & Roth, A. E. (1978). Large group bargaining in a characteristic function game. Journal of Conflict Resolution, 22, 299-317.

Roth, A. E. & Murnighan, J. K. (1978). Equilibrium behavior and repeated play in prisoners' dilemma games. Journal of Mathematical Psychology, 17, 189-198.

Murnighan, J. K. & Roth, A. E. (1977). The effects of communication and information availability in an experimental study of a three-person game. Management Science, 23, 1336-1348.

Murnighan, J. K., Komorita, S. S., & Szwajkowski, E. (1977). Theories of coalition formation and the effects of reference groups. Journal of Experimental Social Psychology, 13, 166-181.

Moskowitz, H. & Murnighan, J. K. (1976). Information centralization of organizational information structures via reports of exceptions. Journal of Business Research, 4, 145-162.

Murnighan, J. K. & Leung, T. K. (1976). The effects of leadership involvement and the importance of the task on subordinates' performance. Organizational Behavior and Human Performance, 17, 229-310.

Moskowitz, H. & Murnighan, J. K. (1975). Reports of exceptions: An experimental study of information centralization. Omega, The International Journal of Management Science, 3, 229-234.

Murnighan, J. K. & Castore, C. H. (1975). An experimental test of three choice shift hypotheses. Memory and Cognition, 3, 171-174.

#### Papers Under Review

Chou, E., Halevy, N., & Murnighan, J. K. Less specific contracts stimulate motivation, commitment, and performance.

Chou, E., Katz, J. J., Halevy, N., & Murnighan, J. K. Taking turns: A potent process for the development of trust and reciprocity.

Wang, L., Zhong, C., & Murnighan, J. K. The social and ethical consequences of a calculative mindset.

Gunia, B. & Murnighan, J. K. The tell-tale gaze: detecting intrapersonal emotional signals in the decision making process.

Walter, J., Levin, D. Z., & Murnighan, J. K. The uncertainty of getting help: reconnection choices and the dominance of the irrelevant past.

Wang, L. & Murnighan, J. K. Long-term contracts and the motivational force of a noteworthy award.

Sivanathan, N., Wang, L., Huang, L., & Murnighan, J. K. Beauty shines bright in the company of ugly:

trust, agency, and social comparison.

Ku, G., Galinsky, A., & Murnighan, J. K. The psychological potency of low starting prices plus puffery in auctions.

Whitson, J., Wang, C., See, M., Baker, W. & Murnighan, J. K. Punishing more and rewarding less: recipients' and observers' responses to deception and honesty.

Wang, L. & Murnighan, J. K. Mirror, mirror: The social and moral consequences of self-perceived physical attractiveness.

Lucas, B. J., Galinsky, A. D., & Murnighan, J. K.. An intentions-based model of perspective-taking: when getting inside another person's head leads to moral condemnation.

Papers Being Revised for Submission

Wang, L. & Murnighan, J. K. Ethics and creativity.

Kern, M., Ku, G., Cross-cultural norms and values in competitive decision making.

Lau, D. C. & Murnighan, J. K. Minority dynamics in faultline groups.

Wang, L. & Murnighan, J. K. The sense of emotions: a synthetic emotional model of decision making.

Gunia, Shim, Hsu, Nordgren, & Murnighan. The ethical power of unconscious thought.

Kim, Gunia, Cohen, & Murnighan. The dynamics of shame in the U.S, and Korea.

Adam, M. T. P., Ku, G., Galinsky. A. D., & Murnighan, J. K.

Kim, Gunia, Cohen, & Murnighan. Gender and interdependence in strategic interactions.

Gunia, B., Effron, D., Cao, J., & Murnighan, J. K. The dynamics of apologies.

Effron, D. & Murnighan, J. K. The oscillation of individuals' moral acts.

Murnighan, J. K. A model of moral equilibria.

Wang, L. & Murnighan, J. K. Guilt and immorality.

Wang, L. & Murnighan J, K. Organizational culture and greed.

Gunia, B. & Murnighan, J. K. The subtle strength of moral norms.

Wang, L. & Murnighan, J. K. The dynamics of greed.

Kennedy, M. & Murnighan, J. K. Should I stay or should I go? Competence and identity in strategic decisions.

Scwhind, K., Conlon, D., & Murnighan, J. K. The genesis and early determinants of artistic careers.

Oesch, J. & Murnighan, J. K. Managing prima donnas.

### Invited Addresses and Convention Presentations

2014	University of Virginia
2013	Harvard University
	Chinese University of Hong Kong
	International Association for Conflict Management meetings, Tacoma
	Academy of Management meetings, Orlando
2012	Cornell University, ILIR school, Ithaca
	Academy of Management meetings, Boston
	Chapman University, CA
	University of California, San Diego
	International Association for Conflict Management meetings, South Africa
2011	Academy of Management meetings, San Antonio
	University of California, Berkeley
	Washington University, St. Louis
	International Association for Conflict Management meetings, Istanbul
	Yale University
	University of Illinois, Chicago, Psychology Department
2010	New York University
	Society of Personality and Social Psychology, Las Vegas
	Kellogg Impact Series, Hong Kong
	International Association for Conflict Management meetings, Boston
	Negotiations and Groups Conference, Stanford University
	London Business School
	Academy of Management meetings, Montreal
	University of Southern California
2009	Judgment/Decision Making preconf., Society for Personality & Social Psych, Tampa
	Plenary speaker, The Texas Conference (on cognition), University of Texas, Austin
	Summer Institute in Social Psychology, Northwestern University
	Economics and Psychology Workshop, New York University
	Thirteenth International Conference on Social Dilemmas, Kyoto
	International Association for Conflict Management meetings, Kyoto
	Society of Judgment and Decision Making, Boston
2008	Chinese University of Hong Kong
	Economics and Psychology Workshop, New York University
	European Association for Experimental Social Psychologists, Croatia
	International Association of Conflict Management meetings, Chicago
	Judgment/Decision Making preconf., Society for Personality & Social Psych, Albuquerque
	Society for Judgment and Decision Making, Chicago
	Academy of Management meetings, Anaheim
	Harvard University
	University of Arizona
2007	University of Michigan
2007	Economic Theorists' Lunch Presentation, Northwestern
	Economic Science Association World Meeting, Rome
	Society of Industrial and Organizational Psychology Meetings, New York

International Association of Conflict Management meetings, Budapest

	Twelfth International Conference on Social Dilemmas, Seattle
	Academy of Management meetings, Philadelphia
2004	University of Illinois at Urbana-Champaign
2006	University of California, Berkeley
	University of Pittsburgh
	Academy of Management meetings, Atlanta
2005	University of Southern California
	University of Illinois at Urbana-Champaign (Psychology)
	University of Chicago
	Academy of Management meetings, Honolulu
	International Association of Conflict Management meetings, Seville, Spain
2004	Guanghua School of Business, Peking University
	Groups and Ethics Conference, Stanford University
	University of Toronto
	Washington University, St. Louis
	Academy of Management meetings, New Orleans
	International Association of Conflict Management meetings, Pittsburgh
2003	International Association of Conflict Management meetings, Melbourne
	Tenth International Conference on Social Dilemmas, Marstrand, Sweden
	Academy of Management meetings, Seattle
	New York University
2002	Academy of Management meetings, Denver
	Northwestern, four talks: Dispute Center, Marketing, Zell Center, Psychology
	Harvard University
	Carnegie Mellon University
	North Shore Country Day School
	Columbia University
	MIT
	Purdue University
2001	Society of Industrial and Organizational Psychology meetings, San Diego
	Academy of Management meetings, Washington DC
	Hong Kong University of Science and Technology
	Administrative Science Association of Canada meetings, London, Ontario
	International Association of Conflict Management meetings, Paris
2000	Academy of Management meetings, Toronto
	University of British Columbia
	Economic Science Association meetings, Tucson
	Wharton School of Business, University of Pennsylvania
1999	Academy of Management, Chicago
	Columbia University
	Stanford University
1998	International Society for Justice Research, Denver
	Academy of Management, San Diego
	Economic Science Association meetings, Tucson
1997	University of Illinois at Urbana-Champaign
1777	University of Pittsburgh
	Academy of Management, Boston
1996	University of Science and Technology, Hong Kong
1770	The British Columbia - Organizational Behavior Conference
1995	Cornell University
1775	Northwestern University

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	University of California, Berkeley
	University of Oregon
	Washington University, St. Louis
	Academy of Management, Vancouver
	International Association for Conflict Management, Copenhagen
1994	Simon Fraser University
	Stanford University
	University of Arizona
	University of Wisconsin
	Academy of Management, Dallas
	American Economic Association Meetings, Boston
	Economic Science Association, Tucson
	International Association for Conflict Management, Eugene, Oregon.
	Western Academy of Management, Santa Fe
1993	Northwestern University
	Pennsylvania State University
	Academy of Management, Atlanta.
1992	Cornell University
	Academy of Management, Las Vegas.
	Asilomar Conference on Organizations, Monterey, California
	International Association for Conflict Management, Minneapolis.
	Public Choice Society, New Orleans
1991	Center for Advanced Study in the Behavioral Sciences, Stanford
	Northwestern University
	Washington University, St. Louis
	Academy of Management, Miami
	Asilomar Conference on Organizations, Monterey, California
	Economic Science Association, Tucson
	International Association for Conflict Management, Amsterdam
1990	Center for Advanced Study in the Behavioral Sciences, Stanford
	Michigan State University
	University of California, Berkeley
	University of California, Santa Cruz
	University of Chicago
	University of Illinois, Institute for Labor and Industrial Relations, Economics, Marketing
	University of Illinois, Psychology Department
	Academy of Management, San Francisco
	Asilomar Conference on Organizations, Monterey, California
	Economic Science Association Meetings, Tucson
	Fourth International Conference on Social Dilemmas, Sapporo, Japan
	International Association for Conflict Management, Vancouver
1989	Center for Advanced Study in the Behavioral Sciences, Stanford
	Academy of Management Meetings, Washington, D.C.
	International Association for Conflict Management, Athens, Georgia
	Fourth Conference on Negotiation in Organizations, Northwestern University
	Marketing Science, Duke University
	Organizational Behavior Teaching Conference, Columbia, Missouri
4000	Third International Conference on Social Dilemmas, Groningen, Holland
	Public Choice Society, San Francisco
1987	Duke University
	Northwestern University

University of North Carolina, Chapel Hill Academy of Management, New Orleans 1986 Duke University Academy of Management, Chicago European Economic Society, Vienna First Conference on Social Dilemmas and Collective Action, Nags Head, NC Fourth International Conference on Experimental Economics, Bielefeld, West Germany 1985 University of Iowa University of Montreal Academy of Management, San Diego First Conference on Social Conflict and Intergroup Relations, Nags Head, NC Judgment/Decision Making Society, Boston Public Choice Society Second Conference on Negotiations in Organizations, Duke University 1984 University of Haifa, Israel American Economic Association Econometric Society Third Conference on Experimental Economics, Aschaffenburg, West Germany TIMS/ORSA, San Francisco 1982 Public Choice Society meetings 1981 University of Bielefeldt, West Germany University of Freiburg, West Germany University of Wales, Cardiff University of Warwick, Coventry Southern Economic Association 1980 McGill University Queen's University, Kingston, Ontario The Accountancy Forum, University of Illinois Public Choice Society, San Francisco 1970s Academy of Management Meetings, Atlanta Public Choice Society, Charleston, South Carolina ORSA/TIMS Conference, New York Public Choice Society, New Orleans First Conference on Radical Approaches to Organizational Design, University of Illinois Operations Research Society of America, San Diego Psychonomic Society, St. Louis

### Grants

"Interactive Behavior Experimentation." Division of Social Sciences, Economics Program, National Science Foundation, 1979-82, with Ronald Harstad, Francoise Schoumaker, and Alvin Roth.

"Interactive Behavior Experimentation II." NSF, 1982-84, with Alvin Roth and Francoise Schoumaker.

"Economic Experiments in Bargaining." NSF, 1984-87, with Alvin Roth & Francoise Schoumaker.

"The Deadline Effect and Related Phenomena: Experiments." NSF, 1988-90, with Alvin Roth.

"Strategy, structure, and personal values in cooperative and competitive interactions." SSHRC, 1994-97.

"The Bright and Dark Sides of Delegation: Principals, Agents, and Morality." Hong Kong Research Grants Council General Research Funding, 2012-15, with Long Wang.

#### Teaching Areas/Activities

Courses: Leadership, Team Building, Decision Making, Negotiations, Ethics, Organizational Behavior, Research Methodology, Group Dynamics, and Economics, Social Psychology, and their Experiments

Murnighan, J.K., Salancik, G. R., and Porac, J. F., <u>Classics in Social Behavior</u>, a book of readings published by Ginn Custom Publishing, for use in the University of Illinois MBA Program.

Murnighan, J. K. (1991). Instructor's handbook: The dynamics of bargaining games. Prentice Hall.

Murnighan, J. K. (2006). The Office Staff. A case written for the American Dental Association.

Murnighan, J. K. (2006). The School Board. A case written for the American Dental Association.

Murnighan, J. K. (2009). Amazing outcomes in the \$20 auction. DRRC report.

Negotiation Exercises (available from the Dispute Resolution Research Center, drrc@kellogg.northwestern.edu)

The Gas Station Game The Everyone Has a Number Market The Highest Number Game The Ultimatum Game The Game of Envelopes and Money The Multiple Items Game The Dollar Auction The Silent Bargaining Game The Information Game The Diamond Bidding Game The Game of 4-3-2 The Executive Decision Making Game The Trust Game

#### Dissertation Advising

Chair for: Eileen Chou, PhD 2012. Now at the University of Virginia. Jiunwen Wang, (co-chair), PhD 2012 Brian Gunia, PhD 2011. Now at Johns Hopkins University. Li Huang, (co-chair), PhD 2011. Now at INSEAD. Long Wang, PhD 2011. Now at City University of Hong Kong. Niro Sivanathan, PhD 2010. Now at London Business School Cynthia Wang, PhD 2007. Now at National University of Singapore Robert B. Lount, Jr., PhD 2007. Now at Ohio State University Chenbo Zhong, PhD, 2007. Now at the University of Toronto Paul Martorana (co-chair), PhD 2005. Gillian Ku (co-chair), PhD 2004. Now at London Business School J. Mark Weber, PhD 2003. Now at the University of Waterloo. Deepak Malhotra, PhD 2002. Now at Harvard University John Oesch. PhD 2000. Now at the University of Toronto Madan M. Pillutla. PhD 1995. Now at London Business School JaeWook Kim, PhD 1993. Now at Seoul University (Marketing) Thomas R. King, PhD 1991. Now at Providence College Kenneth Bettenhausen, PhD 1986. Now at the University of Colorado, Denver Committee Member for: Jingjing Ma, Marketing, expected 2014 Esta Denton, Marketing, expected 2014 Soyheon Shim, expected 2014 Sunny Kim, expected 2014 Soroush Aslani, expected 2014 Chin Ming Hui, Psychology, 2013 Jivin Cao, expected 2014 Laura Luchies, Psychology, 2011. Susan Crotty, OB, 2008. Katie Liljenquist, OB, 2010. Maria Salgado, Economics, 2006. Jennifer Whitson, OB, 2007. Molly Kern, OB, PhD 2005. Adam Duhachek, Marketing, 2004. Don Moore, OB, PhD 2000. James Oakley, Marketing, PhD, 2002 Janice Foley, OB, PhD, 1996. Jared Preston, OB, PhD 1999. Ho Beng Chia, OB, PhD, 1995 Paul Straub, Economics, PhD, 1991 Michael Luthy, Marketing, Phd, 1995 Kidok Nam, Psychology, PhD, 1991 Bob Bontempo, Psychology, PhD, 1990 Patricia Keenan, Psychology, PhD 1991 Michael Bowen, OB, PhD, 1987 Karen Harris, Psychology, PhD, 1990 John Wagner, OB, PhD, 1982 Jean-Peter Chalos, Accounting, PhD, 1985 Kathleen Sullivan, Leisure Studies, MS, 1981 Scott Tindale, Psychology, PhD, 1979 Michael Malouf, Operations Research, PhD, 1980 David Kravitz, Psychology, PhD, 1980 Philip Reckers, Accounting, PhD, 1978 Unofficial, primary advisor for: Don Conlon, PhD Illinois, now at Michigan State University Karen Harlos, PhD UBC, now at McGill University Dora Lau, PhD UBC, now at Chinese University of Hong Kong External Examiner Lindred Greer, University of Leiden, 2008

Postdoctoral Fellows

Patricia Seybolt, 1986-1988, now at Zayed University Nir Halevy, 2008-2010, now at the Graduate School of Business, Stanford University.

Professional Activities

Associate Editor, <u>Administrative Science Quarterly</u>, 1994-1998 Associate Editor, <u>Social Justice Research</u>, 2007-2008.

Editorial Board Member

Current:	Negotiations and Conflict Management Research, 2006-
Past:	Academy of Management Learning & Education, 2009-2011.
	Administrative Science Quarterly, 1992-1994, 1998-2009
	International Journal of Conflict Management, 1990-2001.
	Journal of Conflict Resolution, 2007-2009.
	Journal of Management Inquiry, 1994-2009.
	Management and Organization Review, 2003-2010
	Organizational Behavior and Human Decision Processes, 2004-2010

Advisory Board Member International Journal of Trust, 2008-

Guest Editor, with Thomas Ross, for special issue of the <u>Journal of Economic Behavior and</u> <u>Organization</u>, June 1999, on Psychology and Economics.

Guest Editor, with David De Cremer, Rolf Van Dick, Madan Pillutla, and Ann Tenbrunsel, for a special issue of the <u>British Journal of Management</u>, 2010, on Understanding Ethical Behavior and

Founder and Chair, Ethics and Morality Speaker Series, Kellogg, 2011-present.

### Editorial Consultant/Reviewer for:

Academy of Mgmt Meetings (several divisions), Academy of Mgmt Journal, Academy of Mgmt Review, American Economic Review, British Journal of Mgmt, Communication Research, Economics Journal, European Rev. of Social Psych., Frontiers in Psychology, Games and Econ. Behavior, Group Decision & Negotiation, Group Processes & Intergroup Relations, Human Relations, Industrial Relations, Israel Science Foundation, Journal of Applied Psych., Journal of Applied Behavioral Science, Journal of Applied Social Psych., Journal of Conflict Resolution, Journal of Consumer Research, Journal of Econ. Behavior & Organization, Journal of Economic Psychology, Journal of Mgmt Studies, Journal of Organizational Behavior, Journal of Personality & Social Psychology, Journal of Regulatory Economics, Journal of Risk and Uncertainty, Mgmt Science, National Science Foundation (several divisions), The Netherlands Social Science Research Council, Organizational Behavior & Human Decision Processes, Organization Science, Personality & Social Psych. Bulletin, Psych. Review, Psych. Science, Quarterly Journal of Econ., Quarterly Review of Econ. & Bus., Science, Social Justice Research, Social Psych. Quarterly, Social Psychological and Personality Science, Social Science & Humanities Research Council of Canada, Thunderbird International Bus. Review.

### Member of:

Academy of Management (Fellow), American Psychological Society (Fellow), Economic Science Association, Society of Experimental Social Psychologists, Society for Personality and Social Psychology

Steering committee, founding member, Power, Negotiation, and Conflict Management Interest Group, Academy of Management, 1986-1990.

Chair, Conflict Management Division, Academy of Management, 1993-94.

Lifetime Achievement Awards Committee, Academy of Management, 2007.

### Conferences organized:

Psychological Perspectives on Organizational Conflict. With Roderick Kramer and Max Bazerman. Sponsored jointly by the Stanford Center for Organizations Research (SCOR), Stanford Center on Conflict and Negotiation (SCCN), Center for Advanced Studies in the Behavioral Sciences, and the Russell Sage Foundation. Stanford, California, May 11, 1990.

Social Psychology in Organizations. Center for Advanced Study in the Behavioral Sciences, Stanford, California, June 3-7, 1991.

The 1992 Summer Institute on Negotiation and Dispute Resolution, Center for Advanced Study in the Behavioral Sciences, Stanford, California, July and August. (Principal Director). Support provided by the Andrew Mellon Foundation.

The First Doctoral Consortium of the Conflict Management Division. The Academy of Management meetings, August, 1993, Atlanta.

The First Junior Faculty Pre-Conference Research Workshop, Conflict Management Division, Academy of Management meetings, August, 1995, Vancouver.

The First BC-OB (British Columbia - Organizational Behavior) Conference, including 10 presentations by faculty and PhD students from SFU, UVic, and UBC, May 17, 1996.

Psychology and Economics. With Thomas Ross. UB, Vancouver, June 6-7, 1997.

Social Psychology and Economics. With David De Cremer and Marcel Zeelenberg, Kellogg School of Management, Northwestern University, October 15-17, 2004.

Social Psychology and Organizations. With David De Cremer and Rolf van Dick, Kellogg School of Management, Northwestern University, March, 2009.

# Recent Media Mentions

The New York Times, 2006 The Economist, The Wall Street Journal 2007 CNN, The Financial Times, The Globe and Mail, 2008 The Boston Globe, The Chicago Tribune, Slate, The Boston Globe, South China Morning Post, The Asian Wall Street Journal, 2009 Economist Intelligence Unit: Executive Briefing, Wall Street Journal, Forbes, 2010 Murnighan, J. K., & Huang, L. "Why Everybody Trusted Madoff." <u>Forbes</u>, December 22, 2010 The Sporting News, 2011 CNN, Publishers Weekly, CNBC, Fast Company, Forbes, 33 Voices, Business News Daily, Investor's Business Daily, Inc., 2012

# Outside Activities

# Community Action

Instructor for the Arbitration Practicum. Trained MBA's to act as representatives of Duke University employees in grievance arbitration proceedings. Represented employees were successful in over 90% of their cases (compared to a baseline of 10-20%). 1986-88.

Chair, Committee to establish a program on divorce mediation. Durham Dispute Resolution Center, 1987-88.

# Management Development Workshops

Leadership, Negotiation, Team Building, Decision Making, and Trust Workshops, including personal negotiation consulting for executives. Previous clients: Caterpillar, CDW, Jefferson Wells, Johnson & Johnson, Kraft, Motorola, Metatec, National Wildlife Federation, Pfizer, Ralston Purina, Reliance, Shell, and many other companies and groups.

Kellogg encourages its faculty members to disclose any activities that might present a real or apparent conflict of interest. The following list includes the organizations that I have worked with, typically doing training presentations on Leadership and related topics, since 2010. I believe that none of them have created a conflict of interest with my duties to Kellogg or Northwestern University.

Allscripts The American Academy of Orthopedic surgeons The American Association of Orthodontists The American Association of Periodontists \*2010 The American Dental Association BOMA Suburban Chicago Facilities Management Division, Northwestern University The Hand Tools Institute Hong Kong Broadband Network

Inner City Capital Connections McGladrey The Moscow School of Management Skolkovo The National Roofing Contractors Association The National Association of College and University Business Officers Navigant O'Melveny & Myers\* Roche\* Sanofi-Pasteur The Society of Jesus (the Jesuits)

Topcoder

CareerBuilder C B Richard Ellis Ernst & Young

Flexirent\*

Young Presidents Organization: Bahamas, Chicago Jamaica, and Kansas City chapters And some negotiation consulting for individual executives

# Selected Administrative Work

National Science Foundation: Advisory Panel, Decision, Risk, and Management Science Division, 2001-2003.

# At Northwestern University:

Faculty representative, new building committee, Kellogg, 2011-. Dean of the Graduate College, Search committee member, 2010 Dean's Search Committee member, Kellogg, 2009-2010. PhD Recruiting Coordinator, Mgmt & Organizations Department, 2007. Recruiting Committee member, Communications Department, 2003-2004. Recruiting Committee member, Law School, 2003-2004. Committee member, Program Review, History Department, 2003. Committee member, Interdisciplinarity Review, 2003-2004. Coordinator of the Organizational Behavior doctoral program, 2000-2001. Personnel Committee, Kellogg Graduate School of Management, 1997-99, 2007-2009. Chair, grants committee, Dispute Resolution Research Center, 1996-present. Faculty Recruiting committee member, OB group, 1996-97, 2000-2001. PhD application evaluation committee, OB group, 1997-2001, 2008-present. Recruiting and PhD examination committee member, OB group, 1996-97, 1999-2001, 2005-2011.

At the University of British Columbia:

Humanities and Social Sciences Research Review Committee, 1994-1996. Faculty of Commerce, Appointments, Promotions, and Tenure Committee, 1995-1996. Chair, Faculty Committee on Research Development, 1994-1995. Faculty of Commerce MBA Core Curriculum Committee, 1993-94.

# At the University of Illinois:

Founder and Director, The Program on Conflict and Negotiation Research, 1989-1993. Department of Business Administration Advisory Committee, 1990-1992. Faculty Advisor, MBAs of Color, University of Illinois, 1991-1993. Coordinator of the Organizational Behavior group, 1981-82, 1988-90, 1992-1993. Coordinator of the Organizational Behavior doctoral program, 1977-80. Coordinator of the Organizational Behavior search committee, 1986-87, 1989-90.